



# **Plan of Action for Regional Transit**

## Northeastern Illinois

### **System improvements: Regional Rail – Recommendations**



Chicago Metropolitan  
Agency for Planning

# Regional rail

DRAFT – FOR DELIBERATION





# **Our challenge: Adapting service to changing travel patterns with existing infrastructure**



# Recommendations summary

Identify needs and dedicate funding to support Metra's transformation into a "regional rail" provider

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Identify and support the development of infill station opportunities to address rail transit service gaps

\$\$

Integrate planning for and importance of regional rail into railroad and freight system investments (e.g., CREATE)

\$\$

***Companion recommendation:*** Establish complementary fare policies and transit-supportive development practices

*See companion materials*

## Recommendation: Identify needs and dedicate funding to support Metra’s transformation into a “regional rail” provider

### Description

- Identify investment needs (e.g., infrastructure, rolling stock) that would enable Metra’s transformation into “regional rail” service
- Integrate into planning and funding for statewide rail investments

### Primary rationale

- Investments would leverage region’s vast rail network to expand service and options without requiring significant new construction
- Metra’s continued SOGR capital investments can also capture some “win-wins” to advance regional rail
- Local match is needed to secure billions in available federal grants.

### Implementation steps

- Legislative actions:
  - Appropriate funds and/or direct IDOT to flex existing capital funds in support of passenger rail system investments
- State agency actions:
  - Identify linkages with state rail planning and funding supports
- Local/regional actions necessary to support:
  - Identify priority projects to facilitate transformation (e.g., Metra systemwide network plan)

### Policy evaluation

Mobility	High/Med/Low
Equity	High/Med/Low
Economy	High/Med/Low
Environment	High/Med/Low
Regional benefit	Regional/Suburban/Urban

### Process evaluation

Admin. feasibility	High/Med/Low
Political feasibility	High/Med/Low
Timing	Near/Med/Long
State control	High/Med/Low

### Net cost / investment

	'25	'26	'27	'28	'29	'30
Ops.	\$1M	\$5M	\$10M	\$15M	\$20M	\$25M
Cap.	\$250M/year over ~10 years to implement systemwide					

### Risks and challenges

- Detailed cost estimates yet to be developed
- Risk of exacerbating regressive Metra operating subsidy

## Recommendation: Identify and support the development of infill station opportunities

### Description

- Identify opportunities where infill stations on rail networks could close significant rail transit service gaps, better serve regional destinations, and/or enable wider access to TOD
- Develop funding mechanisms or sources that could support the construction of a targeted set of infill stations

### Primary rationale

- Infill stations could close rail transit service gaps using existing assets
- Infill stations could enable significant development opportunities and align with *ON TO 2050*'s focus on infill-supportiveness and equity
- External funding is generally needed to add new Metra stations

### Implementation steps

- Legislative actions:
  - Consider establishing designated funding mechanism (e.g., new transit TIF) to facilitate infill station development
- Local/regional actions necessary to support:
  - Identify and prioritize infill station opportunities
  - Integrate infill station planning with transit-supportive land use and development policies

### Policy evaluation

Mobility	High/Med/Low
Equity	High/Med/Low
Economy	High/Med/Low
Environment	High/Med/Low
Regional benefit	Regional/Suburban/Urban

### Process evaluation

Admin. feasibility	High/Med/Low
Political feasibility	High/Med/Low
Timing	Near/Med/Long
State control	High/Med/Low

### Net cost / investment

	'25	'26	'27	'28	'29	'30
Ops.	Minimal incremental O&M cost to Metra					
Cap.	\$5M - \$50M per station depending on site constraints					

### Risks and challenges

- Potential opposition from existing customers and/or infill station communities
- Increased operating costs, longer travel times



# Recommendation: Integrate planning for regional rail into railroad/freight system investments

## Description

- Integrate planning for and importance of regional rail into public-private capital programs like CREATE
- Direct OIPI to study potential opportunities to relocate major freight yards and/or purchase private railroad ROW for public use

## Primary rationale

- Freight congestion and interference is a significant barrier to expanded passenger service, service reliability, and safety. “Regional rail” will not be possible in the same timeframe on all Metra corridors given existing freight conflicts.
- Freight facilities include areas with significant TOD potential

## Implementation steps

- Legislative actions:
  - Direct IDOT to coordinate with Metra and other regional transit providers on opportunities to address freight/passenger conflicts
  - Consider appropriating funds to support these investments
- Local/regional actions necessary to support:
  - Identify priority corridors and potential service frequency levels (integrated with Metra’s systemwide network plan)
  - CREATE partners to consider portfolio with “regional rail” lens

## Policy evaluation

Mobility	High/Med/Low
Equity	High/ <b>Med</b> /Low
Economy	High/Med/Low
Environment	High/Med/Low
Regional benefit	<b>Regional/Suburban/Urban</b>

## Process evaluation

Admin. feasibility	High/ <b>Med</b> /Low
Political feasibility	High/ <b>Med</b> /Low
Timing	Near/Med/ <b>Long</b>
State control	High/ <b>Med</b> /Low

## Net cost / investment

	'25	'26	'27	'28	'29	'30
Ops.	<i>Costs are scalable, subject to funding availability, and require further study to identify specific investments</i>					
Cap.						

## Risks and challenges

- Challenging negotiations (e.g., with railroads)
- Importance of freight activity to regional economy
- Local community opposition



# Companion recommendation: Establish complementary fare policies and transit-supportive development practices

## Recommendation: Provide free or discounted interagency transfers

### Description

- Require the provision of discounted interagency transfers between Metra and other service boards
- Eliminate interagency transfer fare between Pace and CTA
- Offer transfers on both single-ride and multi-day passes

### Primary rationale

- Reforms would build on existing integration (e.g., Regional Connect Pass, CTA/Pace integration)
- Reforms would make regional travel more affordable and coordinated across modes, with the potential to address fare equity issues

### Implementation steps

- Legislative actions:
  - Define interagency transfer policy goals
  - Provide funding to cover revenue losses
  - Establish governance/decision-making structure to oversee
- State agency actions: N/A
- Local/regional actions necessary to support:
  - Svc. boards and RTA to develop MOUs for revenue sharing
  - Local governments to consider funding supports

## DRAFT – FOR DELIBERATION

### Policy evaluation

Mobility	High/Med/Low
Equity	High/Med/Low
Economy	High/Med/Low
Environment	High/Med/Low
Regional benefit	Regional/Suburban/Urban

### Process evaluation

Admin. feasibility	High/Med/Low
Political feasibility	High/Med/Low
Timing	Near/Med/Long (see)
State control	High/Med/Low

### Net cost / investment

	'25	'26	'27	'28
Ops.	<\$25M/year potential revenue loss			
Cap.	See previous recommendation for cap			

### Risks

- Balancing revenue losses with ride improvements
- Building consensus on oversight, re



## Memorandum

To: Erin Aleman  
 From: CMAP staff  
 Date: June 2, 2023  
 Subject: Supporting transit-supportive land use and development

## Executive summary

Equity	High/Med/Low
Economy	High/Med/Low
Environment	High/Med/Low
Regional benefit	Regional/Suburban/Urban

### Process evaluation

Admin. feasibility	High/Med/Low
Political feasibility	High/Med/Low
Timing	Near/Med/Long
State control	High/Med/Low

### Net cost / investment

	'25	'26	'27	'28	'29	'30
Ops.	\$20-\$75M/year for CTA, \$0-\$17M for Metra (worst case)					
Cap.	N/A	N/A	N/A	N/A	N/A	N/A

### Risks

- Agency acceptance
- Agency-specific revenue loss implications could vary (based on fare levels and ridership shifts)

## Recommendation: Align fare structures across agencies for similar trips

### Description

- Reform regional fares so that travelers pay the same fare for a given trip, regardless of which mode they choose (i.e., taking Metra vs. CTA between the same start and end points would have the same cost)

### Primary rationale

- Enables travelers to choose the mode that works best for their needs
- Existing fare disparities create equity concerns in lower-income areas where Metra is the primary rail service provider (e.g., far south side of Chicago)

### Implementation steps

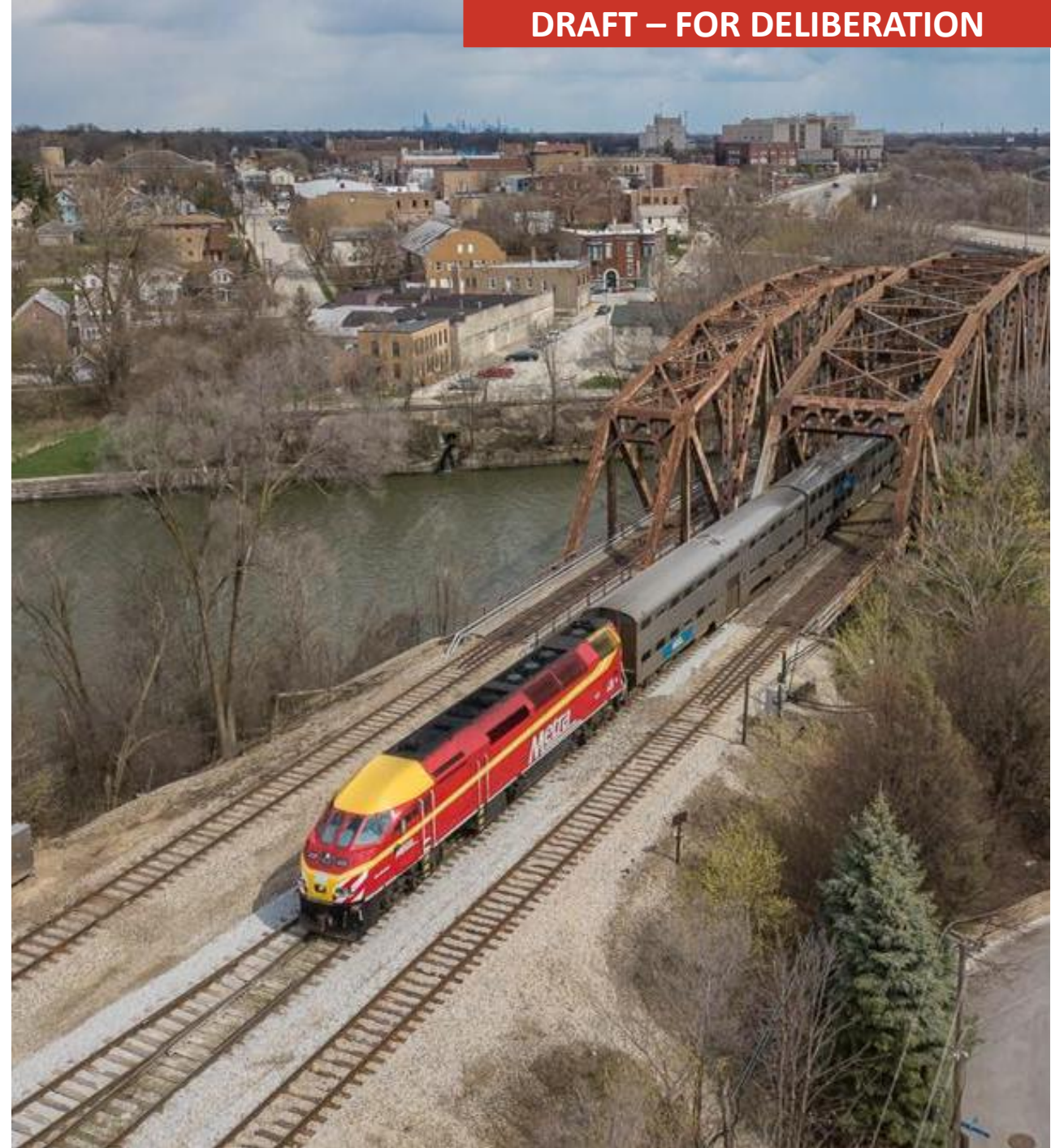
- Legislative actions:
  - Amend RTA Act to establish principle of fare structure alignment
  - Provide funding to cover revenue losses
  - Establish governance/decision-making structure to oversee
- State agency actions: N/A
- Local/regional actions necessary to support:
  - RTA and service boards to consider models of fare alignment, with interim and final goals and timelines

*See companion materials on topics including fare policy, transit-supportive development, and more*

# Overview: Challenges and opportunities



# **Our challenge: Adapting service to changing travel patterns with existing infrastructure**





Our region is  
underutilizing our  
greatest infrastructure  
asset: **our vast rail  
network.**







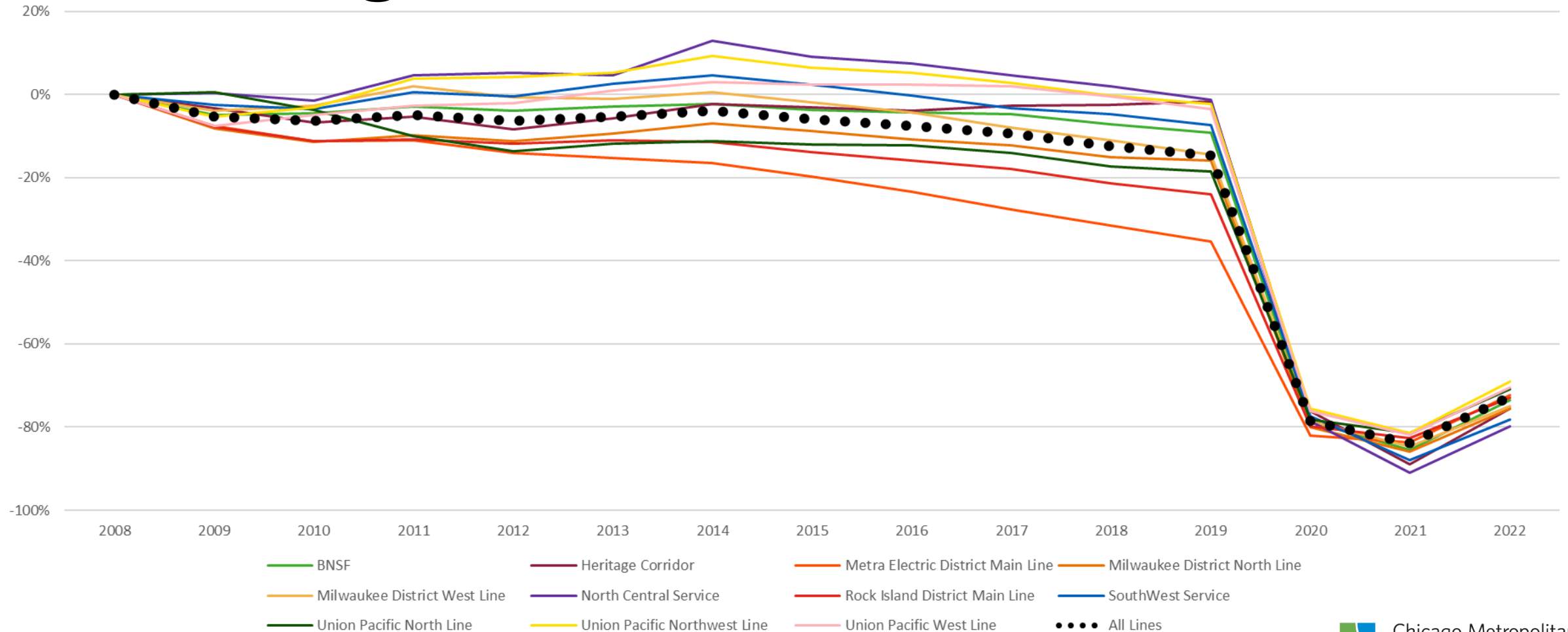


The pandemic changed **work and commuting** habits formed over decades.

But commuter rail faced significant challenges even before COVID-19.



# Even before COVID, Metra ridership was decreasing across most lines



Source: RTAMS

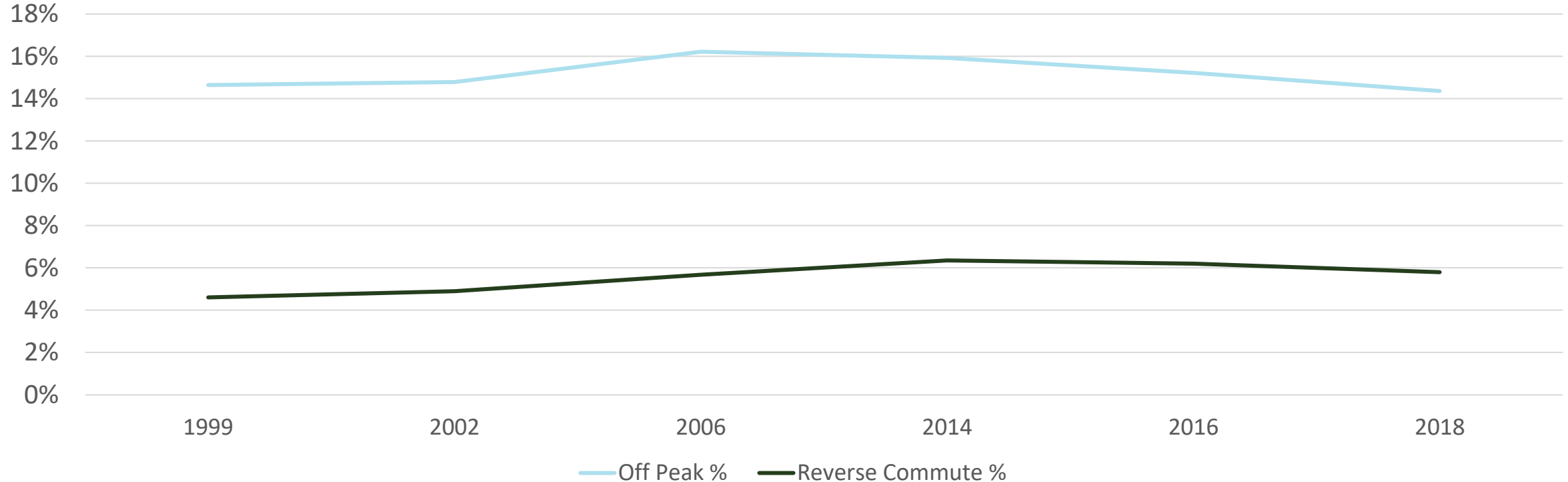
# Metra's downtown-oriented service has been losing ridership since 2008, even as downtown employment has grown significantly

	2008	2019	2022
Regional Employment	3,443,504	3,628,442	3,520,303
Downtown Chicago Employment*	520,409	619,991	604,561
<b>% of Employment in Downtown</b>	<b>15.1%</b>	<b>17.1%</b>	<b>17.2%</b>

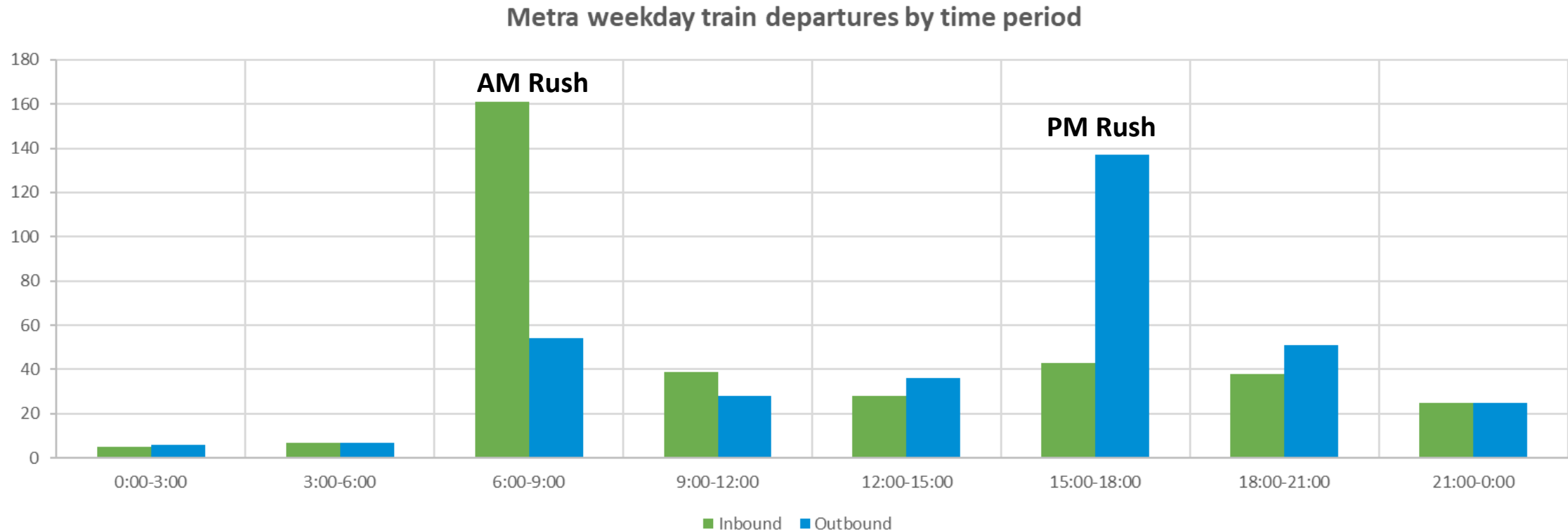
*\*Employment is private sector only. Downtown includes the Loop and portions of Near North, Near West, and Near South Side community areas.*



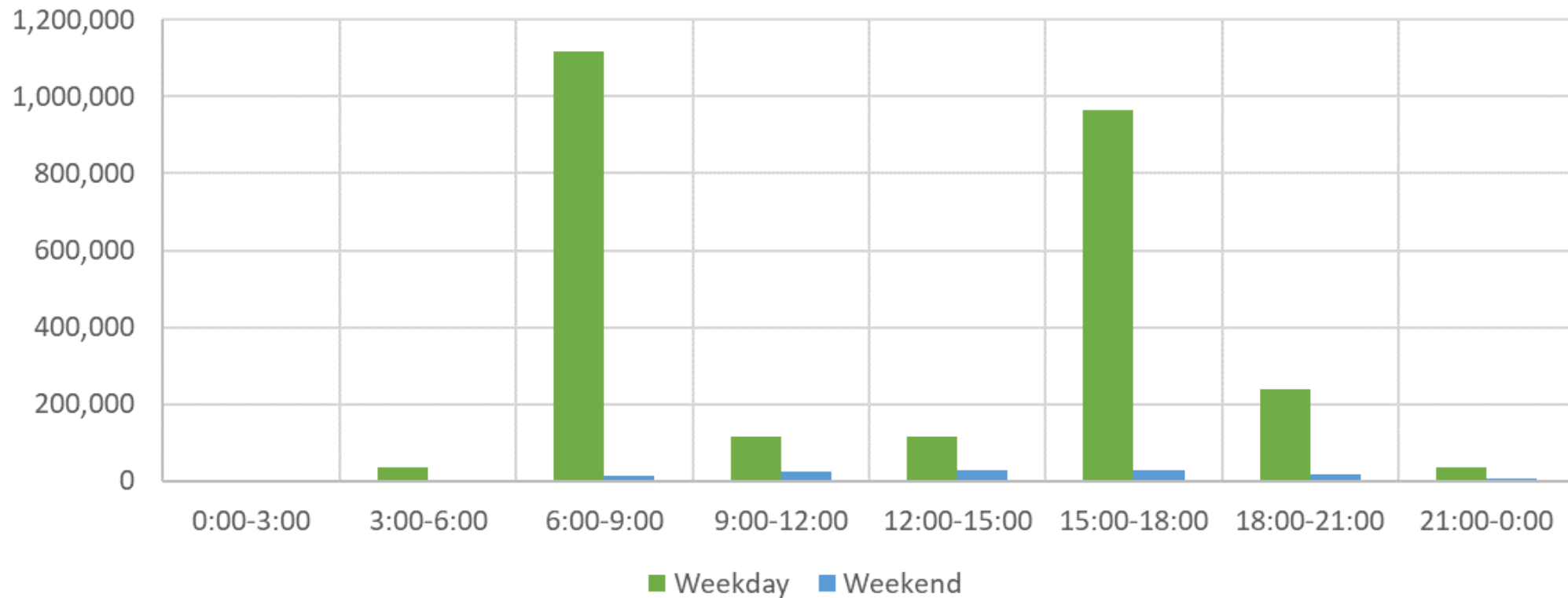
# Before COVID, off-peak and reverse commute trips accounted for about 20% of Metra trips.



# Extremely peak-oriented service model results in poor utilization of assets



# Unlike weekday trips, weekend trips are spread throughout the day (2019 data)



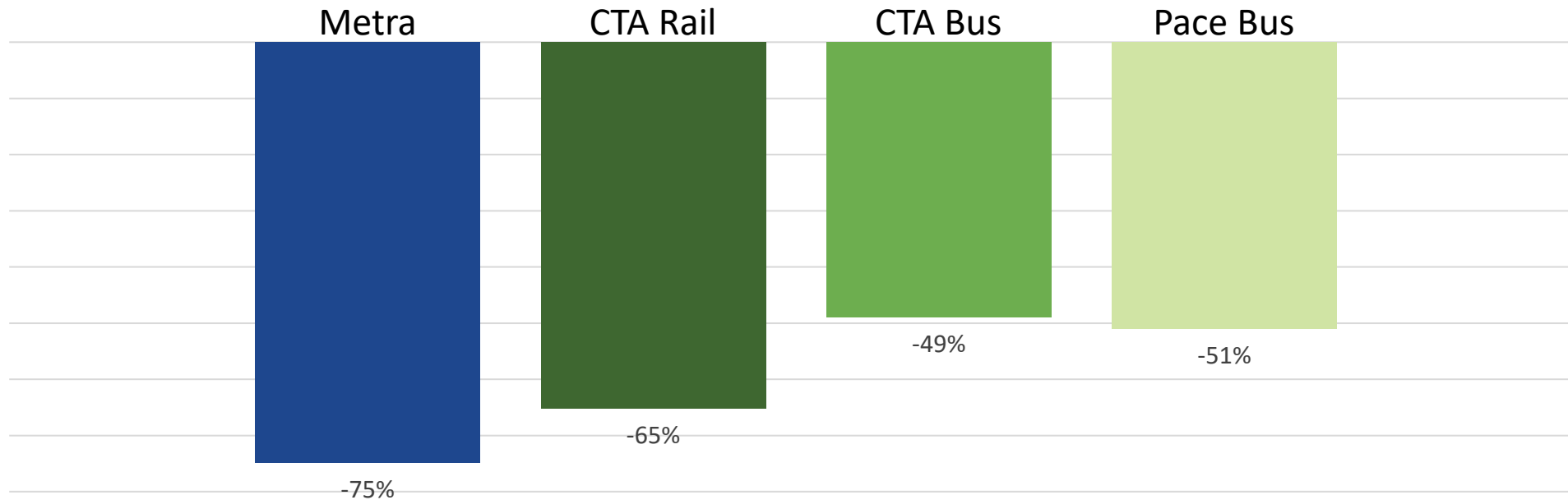
Source: Analysis of Ventra usage data

# COVID-19 accelerated prior trends

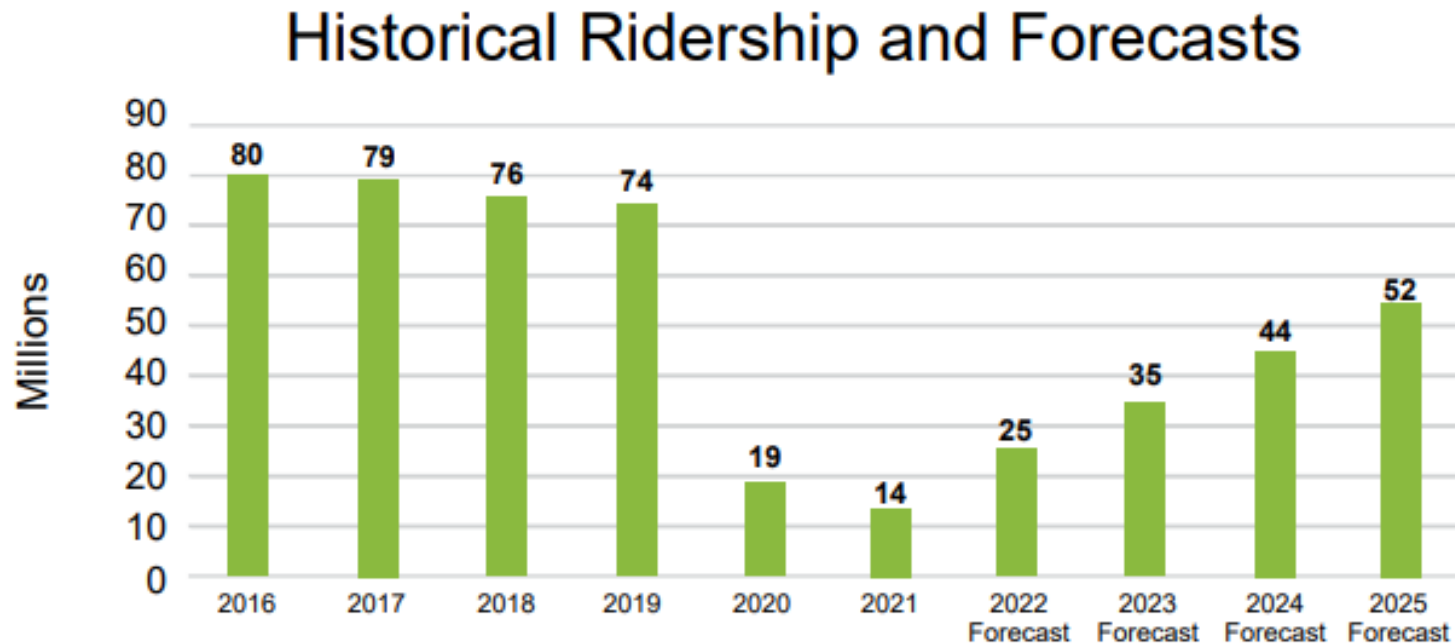




# In 2020, Metra ridership fell by 75%.



# Metra ridership is forecasted to recover slowly but not to pre-COVID numbers.



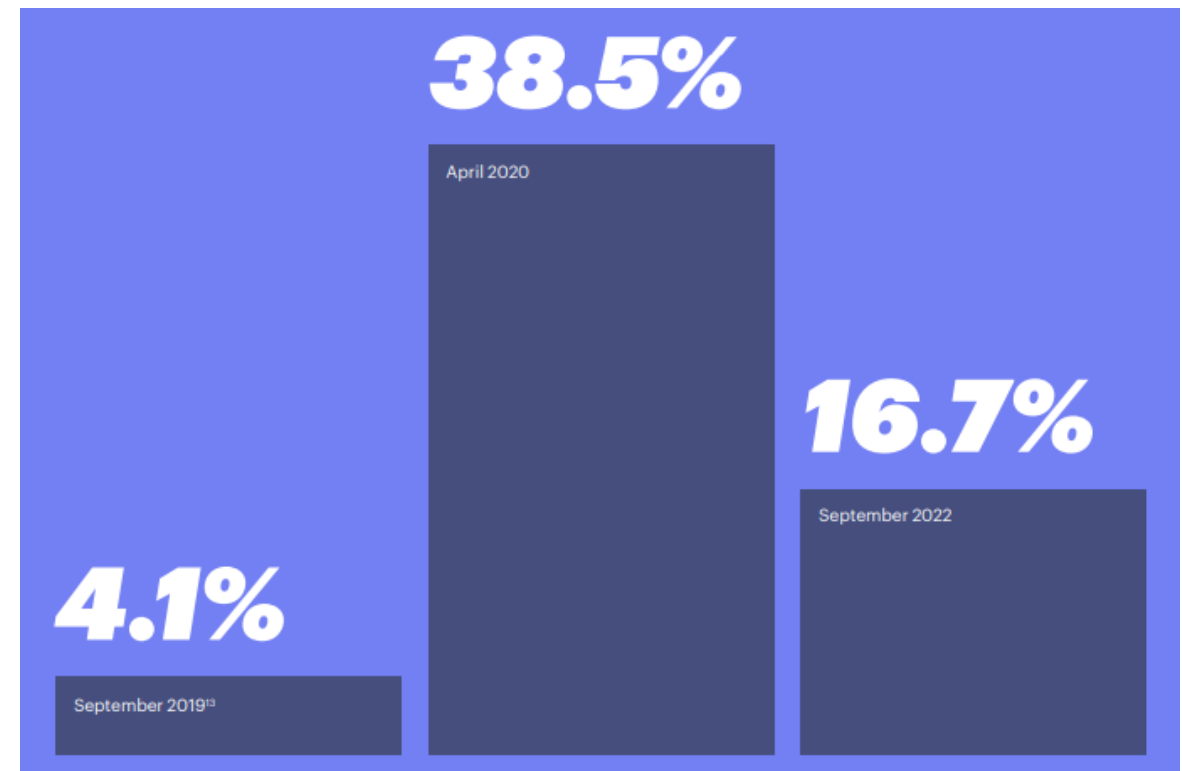
2022 Forecasted: 24.6M

2022 Actual: 23.7M

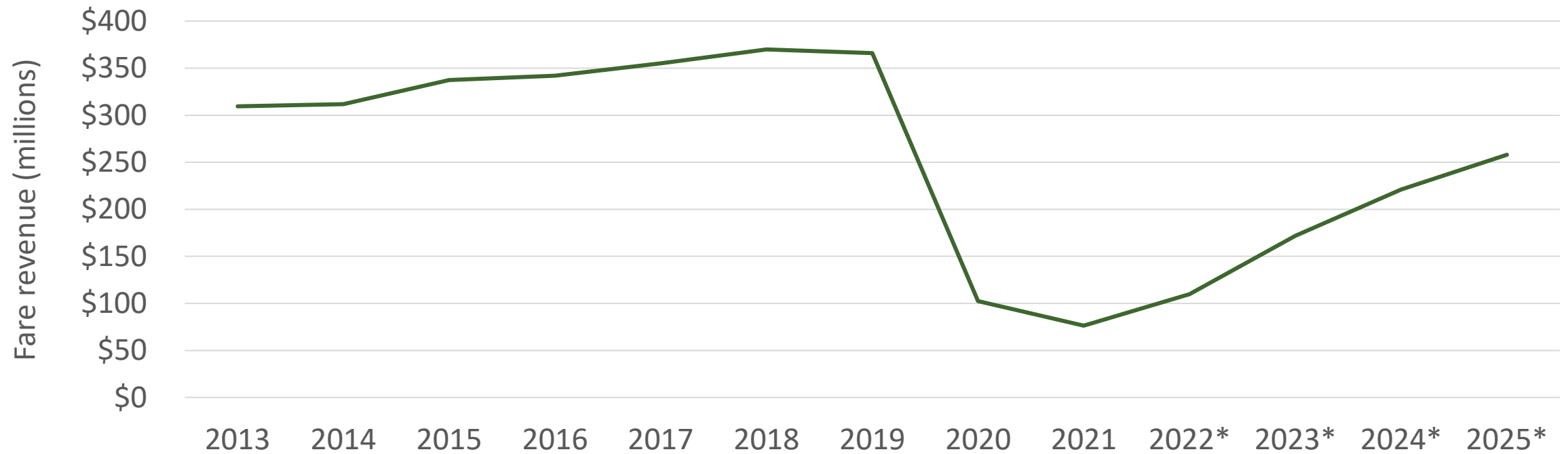
# Growth in remote and hybrid work poses challenges to Metra's existing model

*RTA surveys and CMAP analysis show a dramatic and sustained growth in remote work today vs. before COVID-19*

Residents working from home from 2019–2022



# Metra fare revenue is projected to only recover to 70% of 2019 values by 2025



Source: Metra

\* 2022-2025 values are projections from 2023 Metra budget book





As the region emerges from COVID-19, Metra can play more to its strengths, identifying the most resilient and robust markets it serves

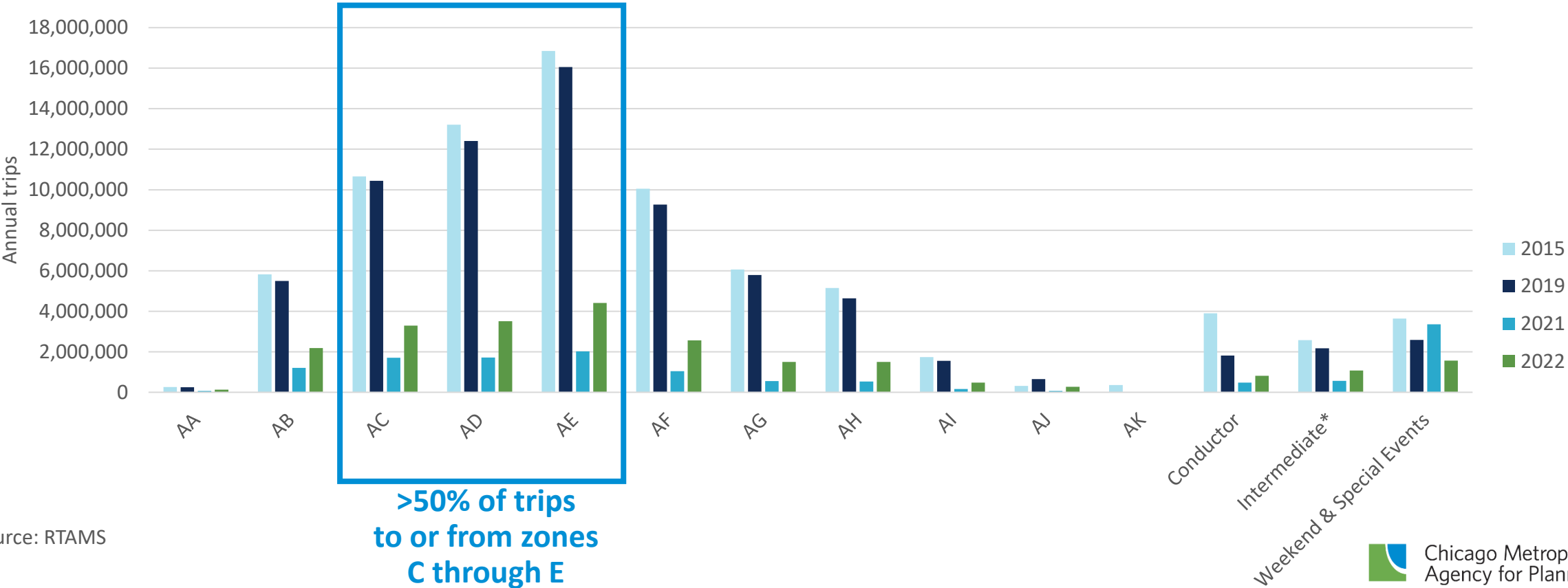


# The system has made some progress in response, but challenges remain

Metra has taken positive steps to respond to new and emerging travel patterns on existing commuter rail lines:

- Investing in more midday service on some lines
- Recognizing that AM peak now lasts longer and PM peak begins earlier
- Deploying pass products like the Regional Connect Pass to create a more seamless experience

# While Metra stretches more than 70 miles from Chicago, most trips originate closer



Source: RTAMS

# Off-peak travel is a relatively small but much more resilient market

**Ridership Recovery by Line & Service Period (Apr 2023 as a percentage of Apr 2019)**

Line	Peak	Rev Peak	Midday	Evening	Weekday	Saturday	Sunday
BNSF	40%	44%	69%	39%	43%	72%	65%
HC	39%	-	-	-	37%	-	-
MD-N	47%	36%	60%	39%	47%	65%	73%
MD-W	35%	40%	58%	49%	38%	58%	62%
ME	37%	133%	87%	85%	51%	129%	148%
NCS	39%	30%	74%	0%	40%	-	-
RI	42%	102%	78%	64%	47%	82%	78%
SWS	34%	33%	31%	16%	33%	0%	-
UP-N	51%	64%	93%	79%	59%	90%	88%
UP-NW	50%	54%	74%	50%	53%	92%	89%
UP-W	51%	54%	54%	48%	51%	70%	66%
<b>Total</b>	<b>43%</b>	<b>58%</b>	<b>72%</b>	<b>52%</b>	<b>48%</b>	<b>83%</b>	<b>81%</b>

*While peak period rush hour ridership is roughly half of its pre-COVID levels, mid-day and weekend ridership has recovered much more quickly – exceeding 80% of pre-COVID levels on Saturdays and Sundays.*

Source: Metra Monthly Ridership Report, April 2023



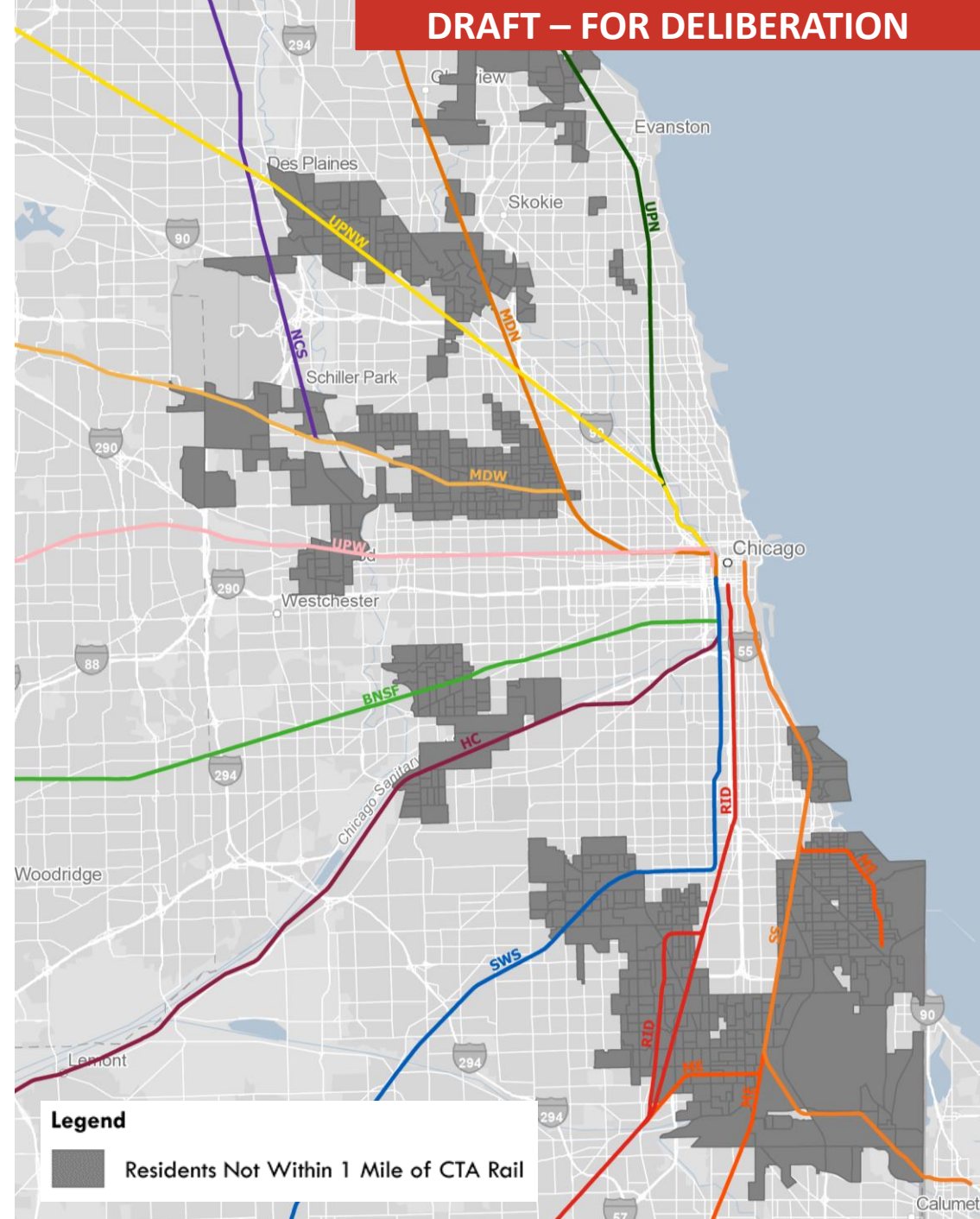


Metra's service model makes it **less useful** for certain kinds of travel and is a **missed opportunity** for urban areas where Metra is the only rail option



Many Metra stations in or near Chicago serve neighborhoods where CTA rail service is not available.

**But the low service frequency, especially during off peak hours, limits its usefulness for non-downtown/non-commute trips**



# The fares are much higher, even for short trips...

One-way Commuter Rail Fare by Zone Pair – Metra				
	A	B	C	D
A	\$4.00	\$4.25	\$5.50	\$6.25
B	\$4.25	\$4.00	\$4.25	\$5.50
C	\$5.50	\$4.25	\$4.00	\$4.25
D	\$6.25	\$5.50	\$4.25	\$4.00

One-way 'L' Fare – CTA
\$2.50

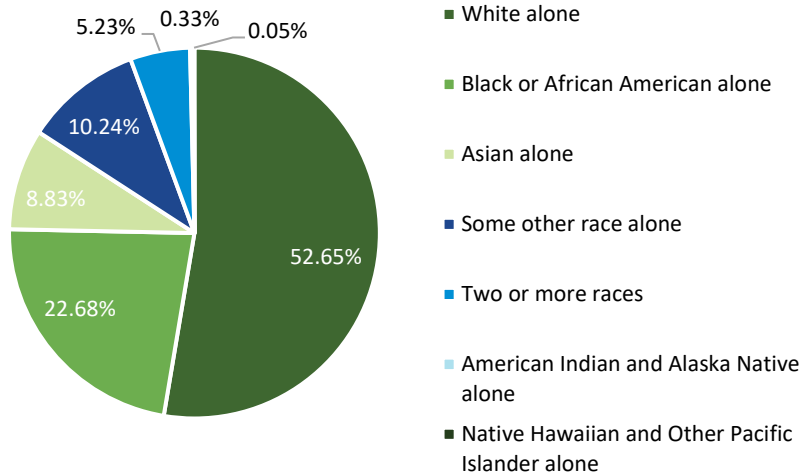
One-way bus fare – CTA
\$2.25

One-way bus fare – Pace
\$2.00

...and transferring from Metra to other transit services incurs an additional fare of \$2.00 or more.

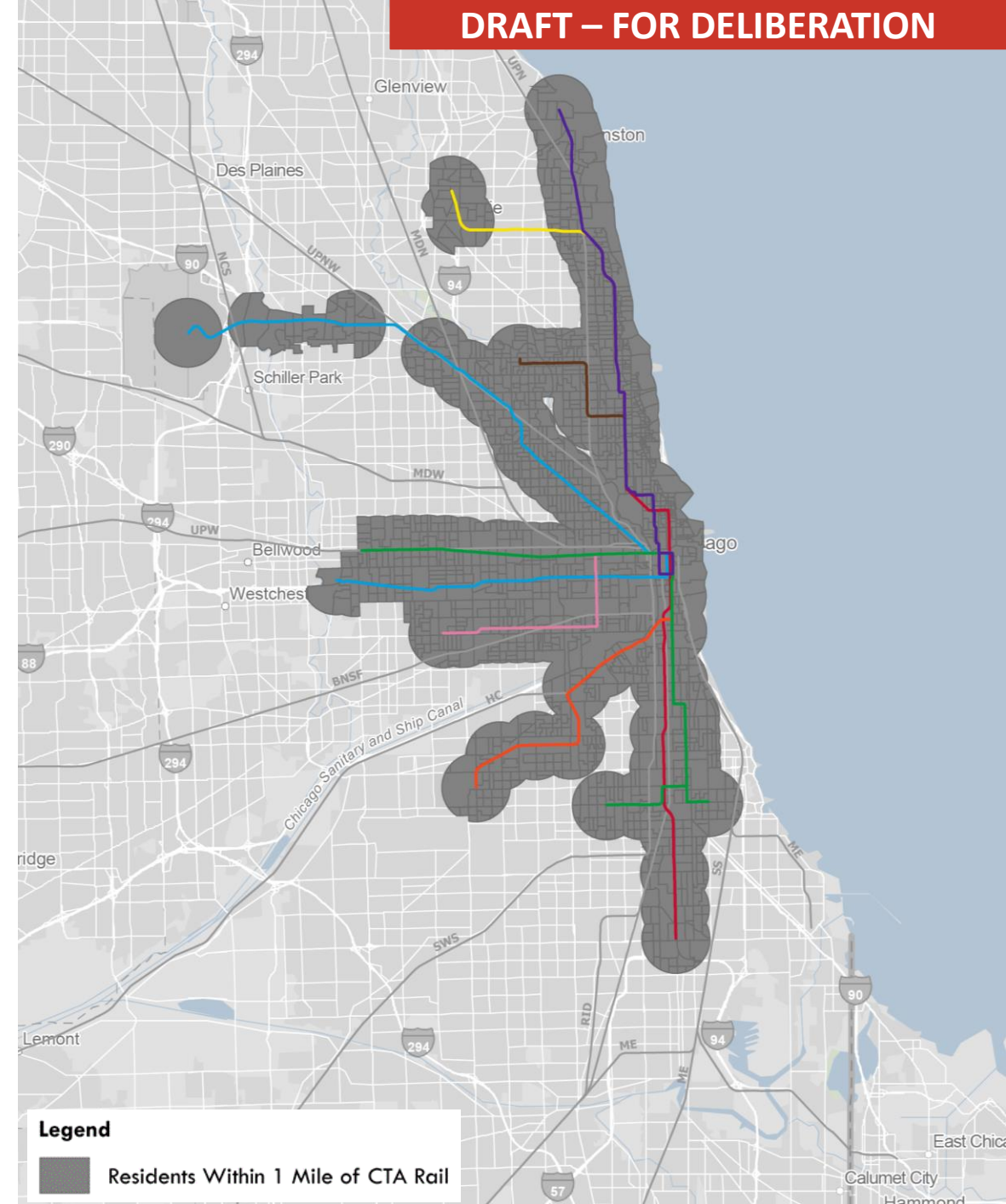
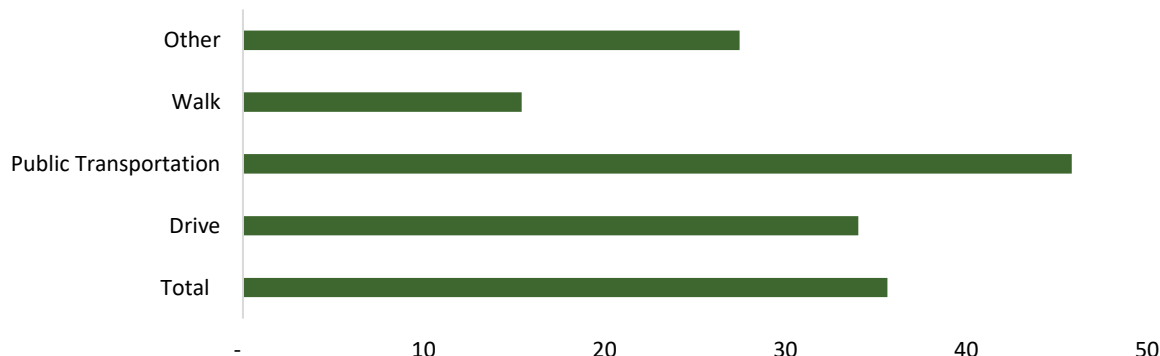


# Residents Served by CTA Rail In/Near Chicago

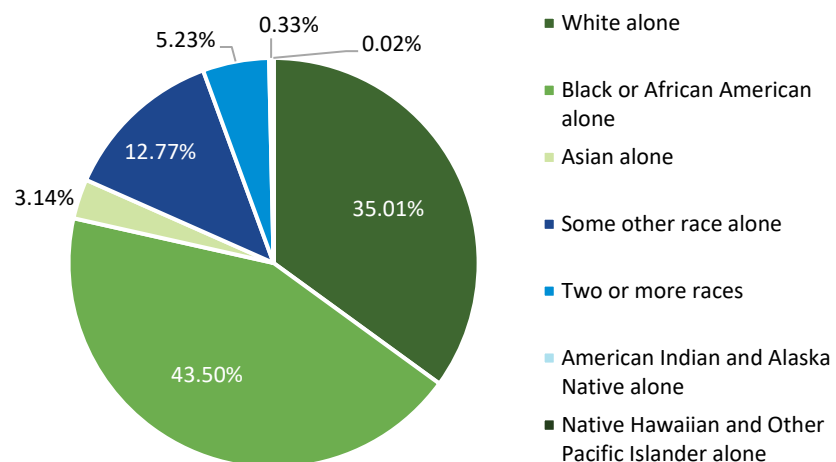


Median Household  
Income  
**\$69,035**

Commute Time (In Minutes) By Means of Transportation

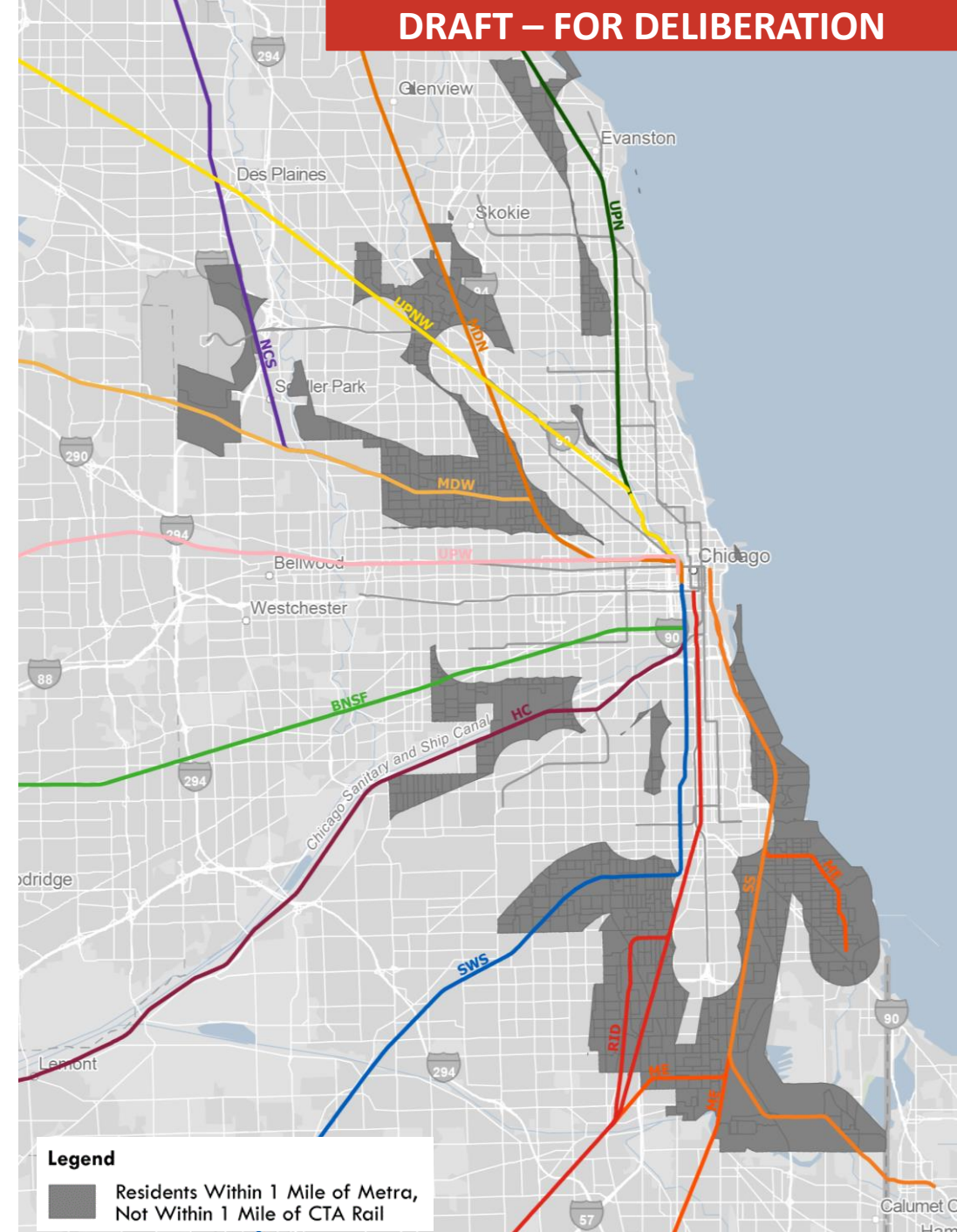
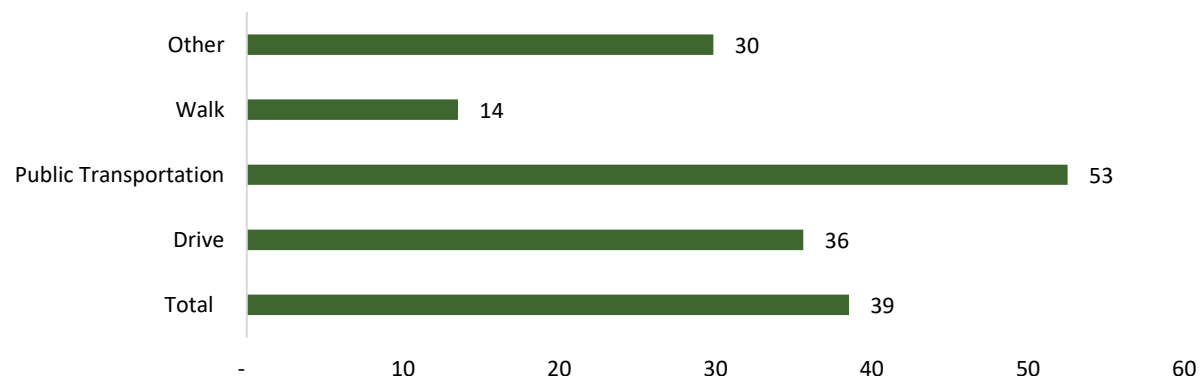


# Residents Near Metra, Not Served by CTA Rail In/Near Chicago



Median Household  
Income  
**\$56,541**

Commute Time (In Minutes) By Means of Transportation

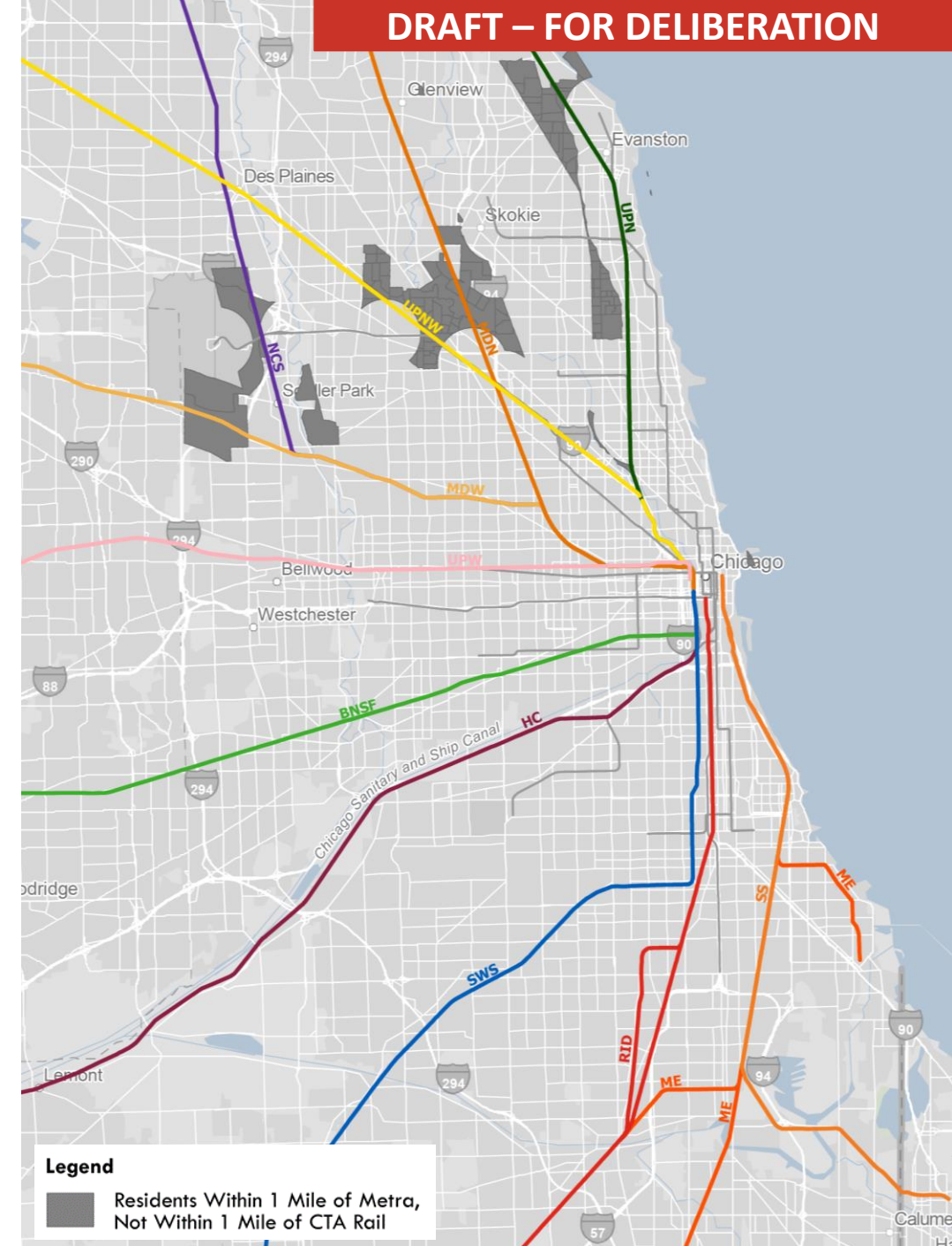




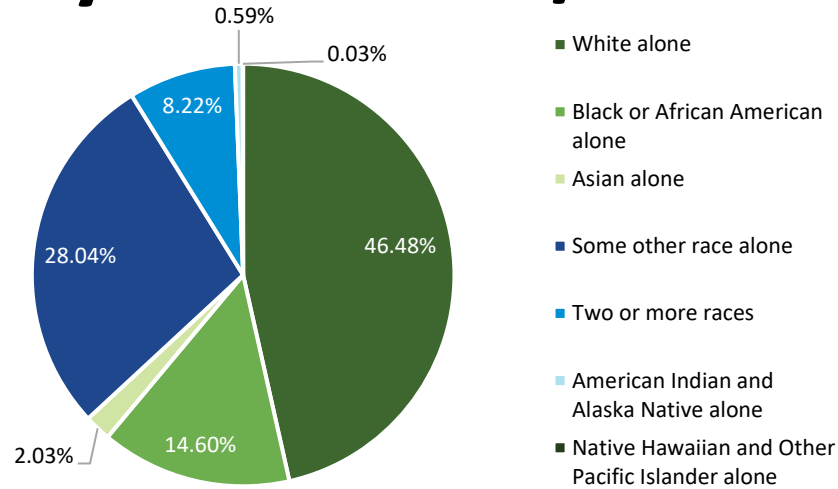
Race and Ethnicity	Percentage
White alone	72.78%
Black or African American alone	12.08%
Asian alone	5.58%
Some other race alone	4.03%
Two or more races	5.36%
American Indian and Alaska Native alone	0.15%
Native Hawaiian and Other Pacific Islander alone	0.02%



Median Household  
Income  
**\$94,650**

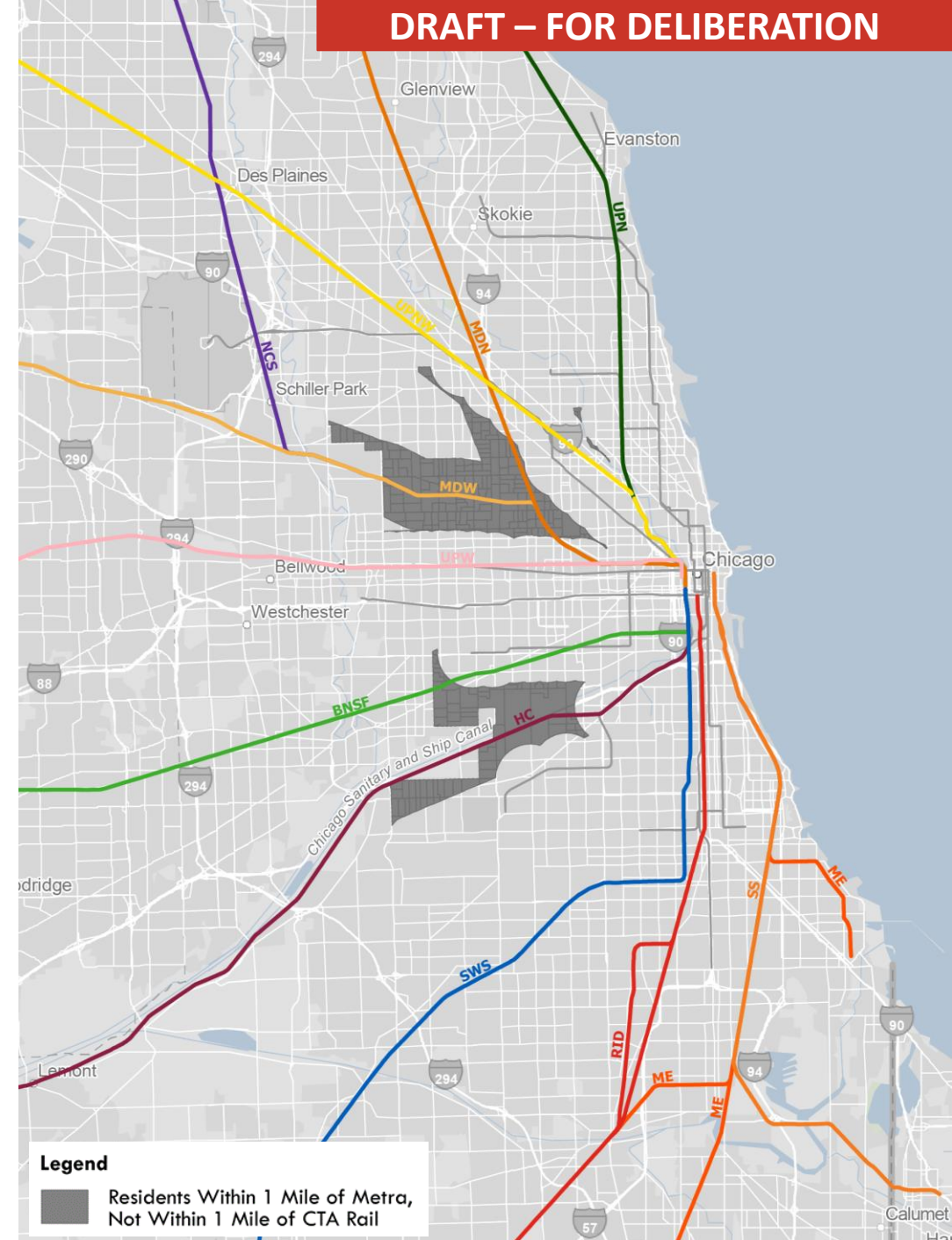
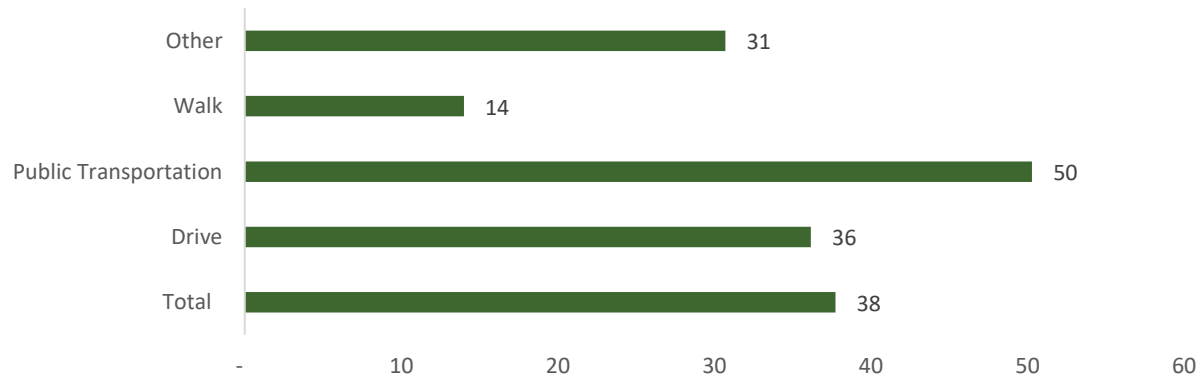


# Residents Near Metra, Not Served by CTA Rail In/Near Chicago, West

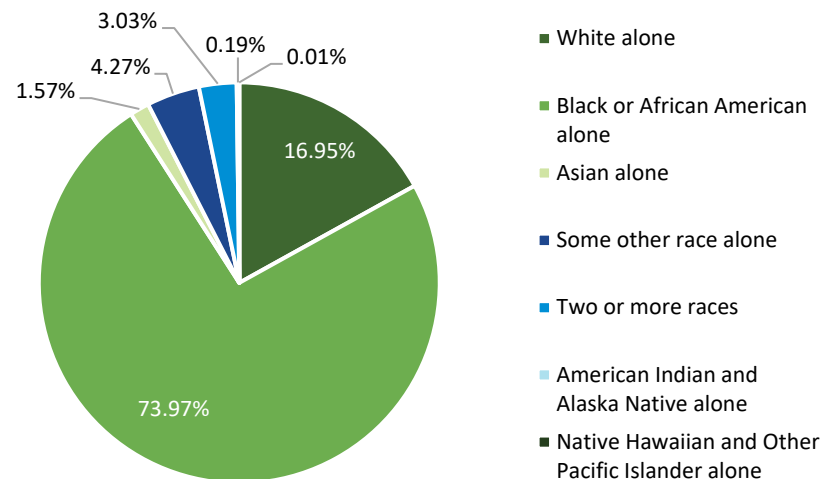


Median Household  
Income  
**\$59,057**

Commute Time (In Minutes) By Means of Transportation

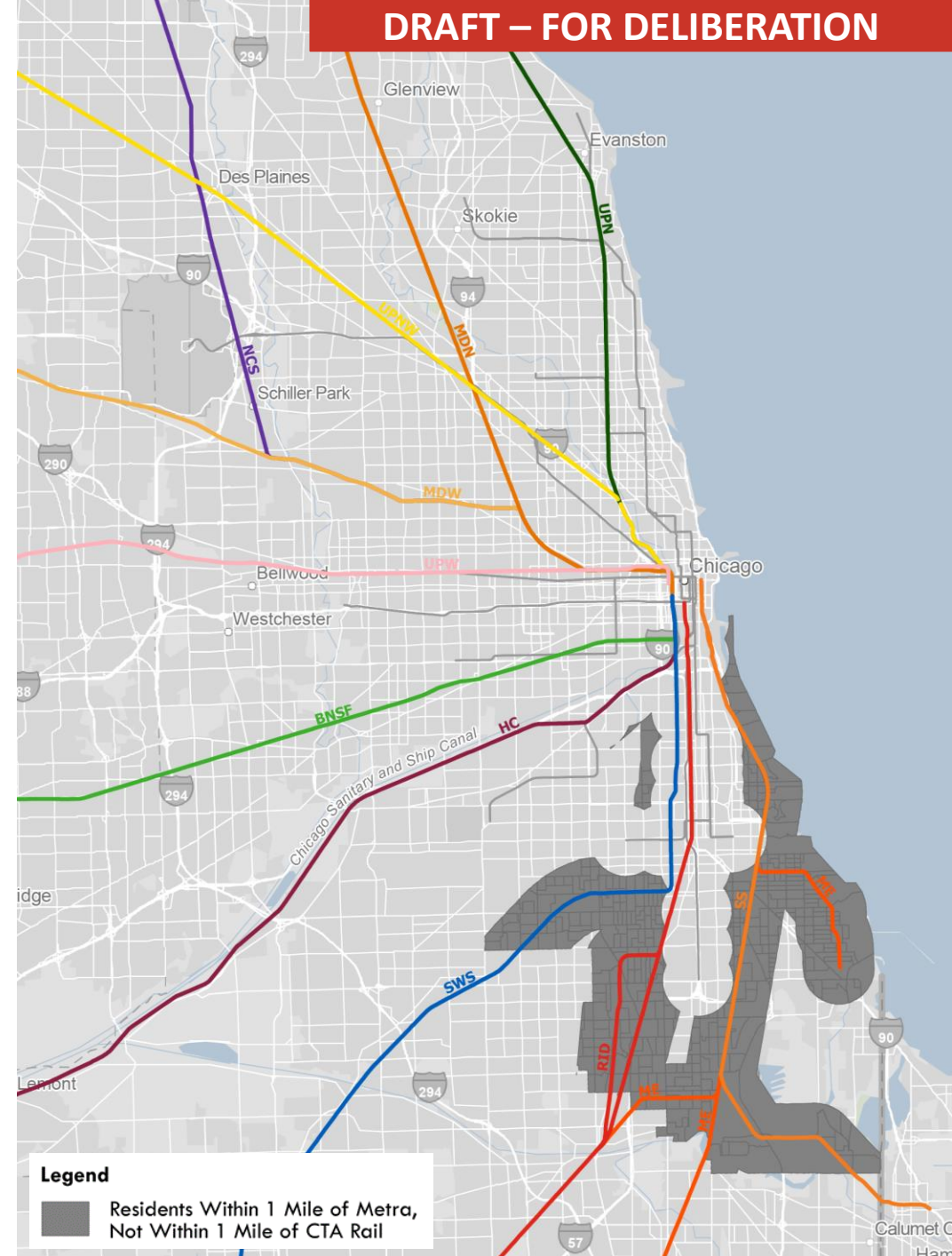
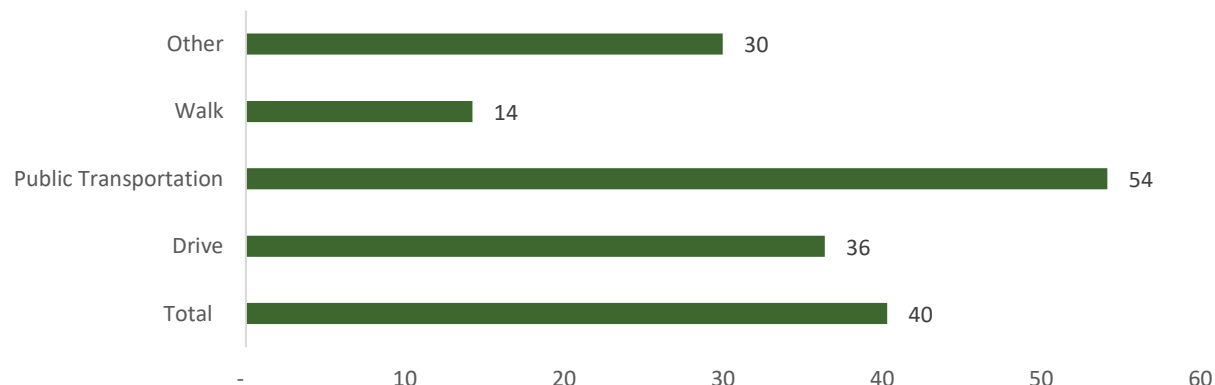


# Residents Near Metra, Not Served by CTA Rail In/Near Chicago, South



Median Household  
Income  
**\$46,691**

Commute Time (In Minutes) By Means of Transportation



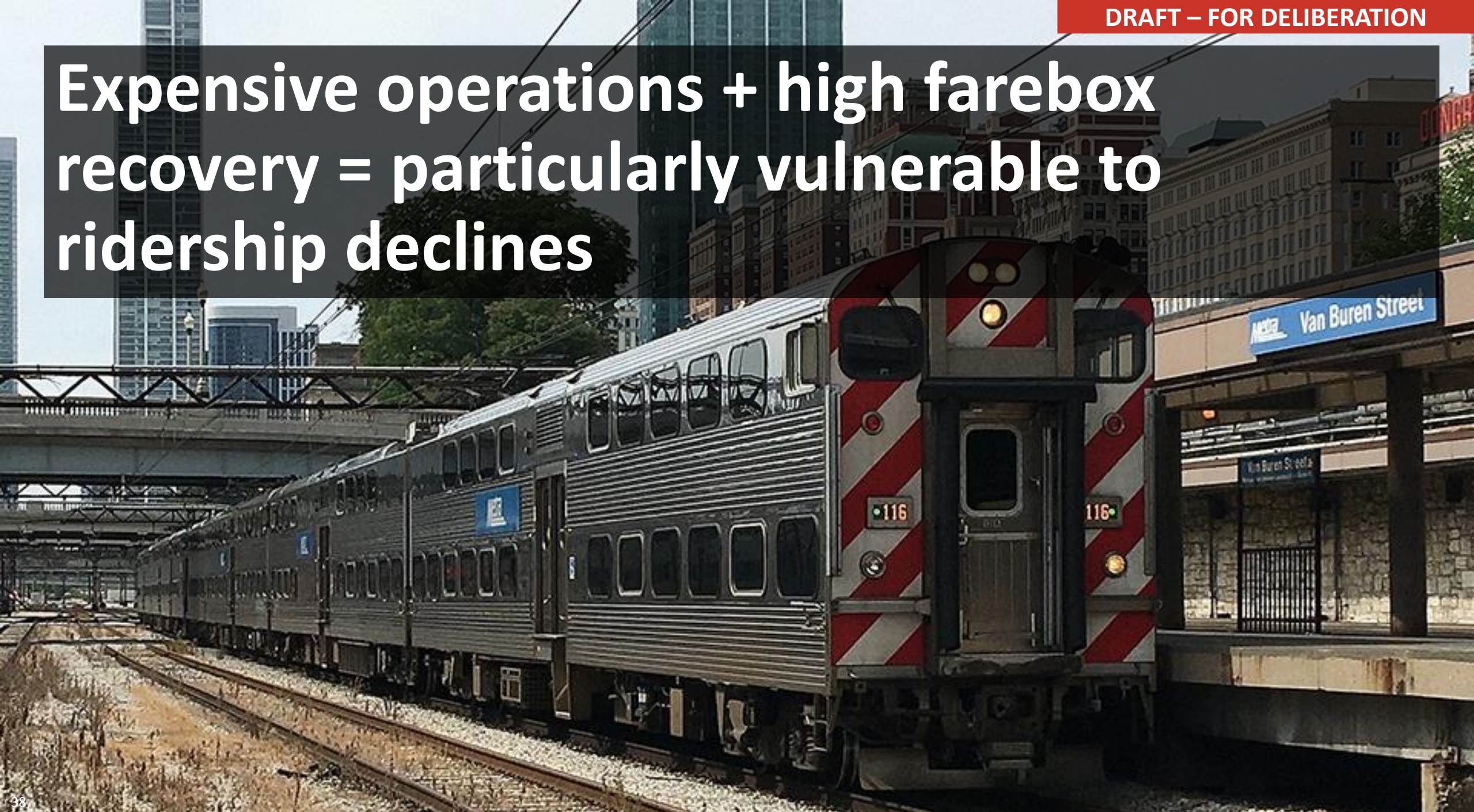


Metra's traditional commuter rail service model is also **very expensive** to operate and requires a **high operating subsidy**.

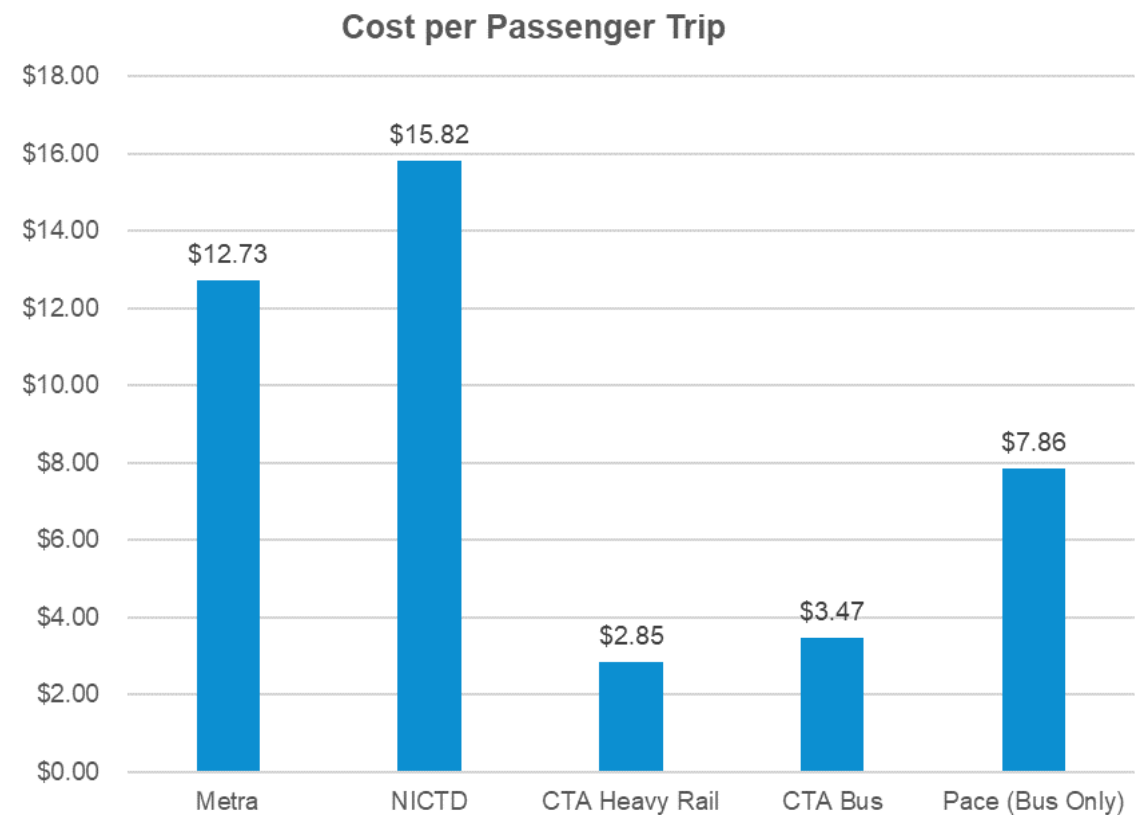
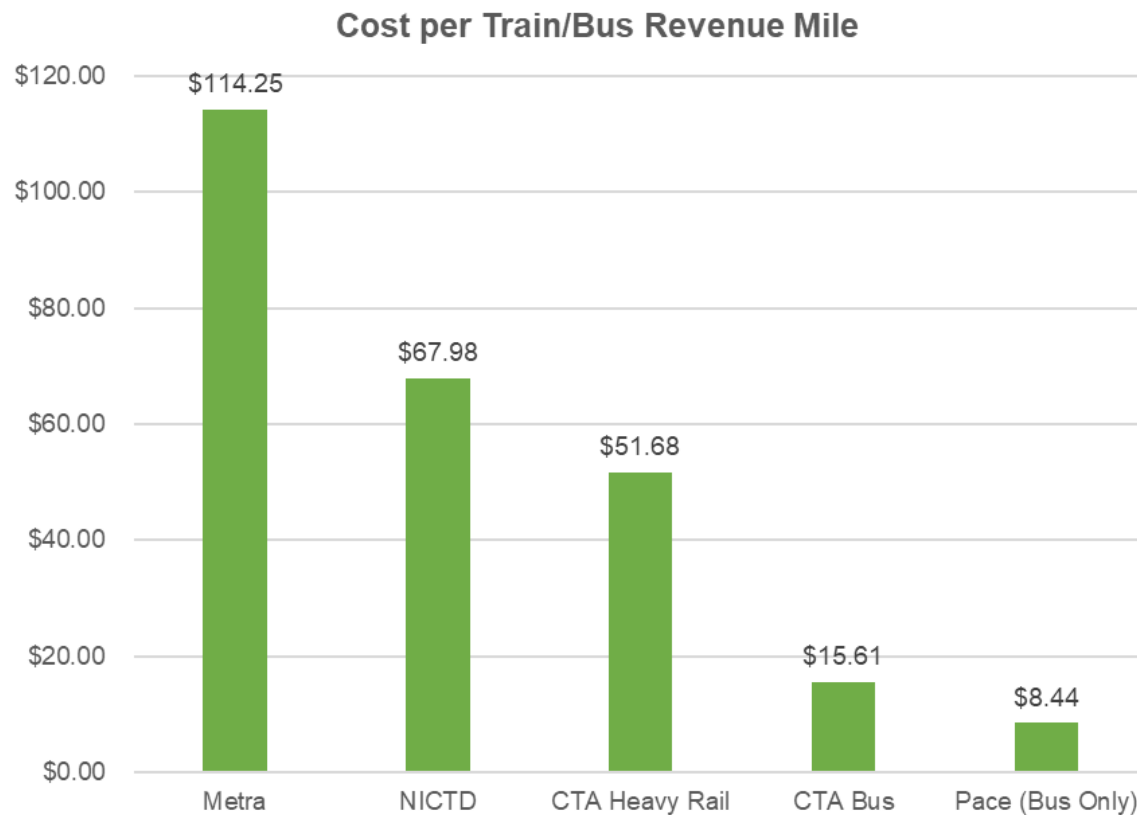




**Expensive operations + high farebox recovery = particularly vulnerable to ridership declines**



# Metra's cost per train-mile, and per passenger, is the highest of Chicago transit services (2019)

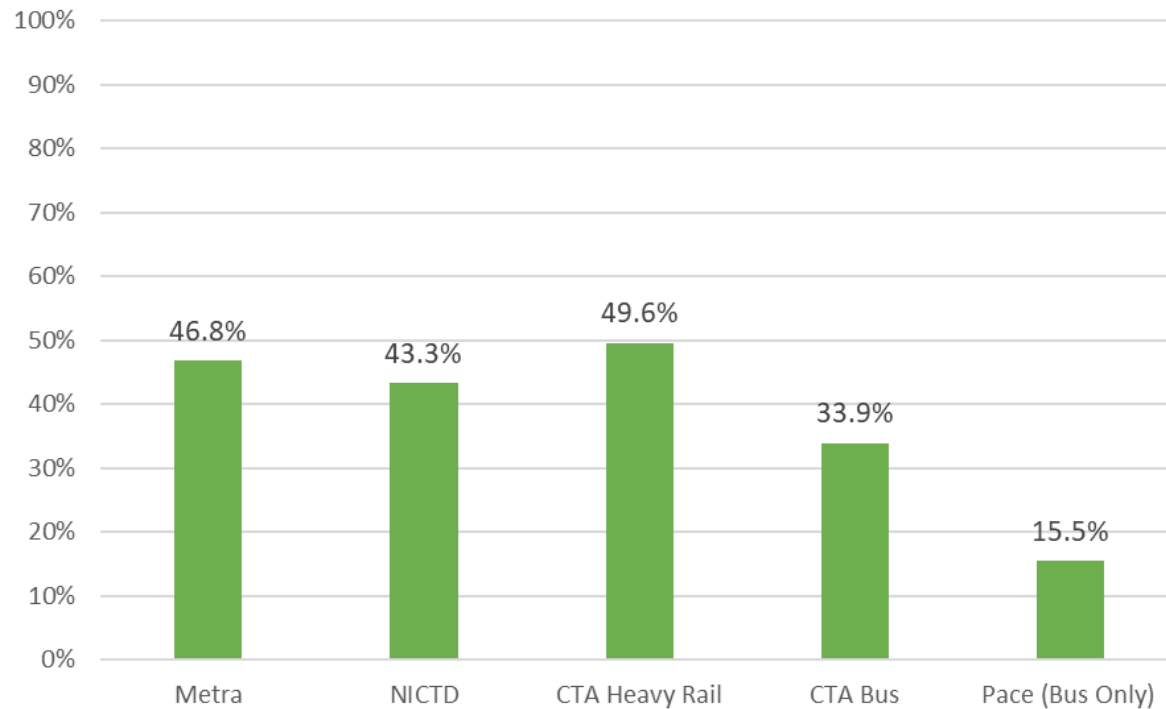


Source: HNTB analysis of National Transit Database (2019 data)

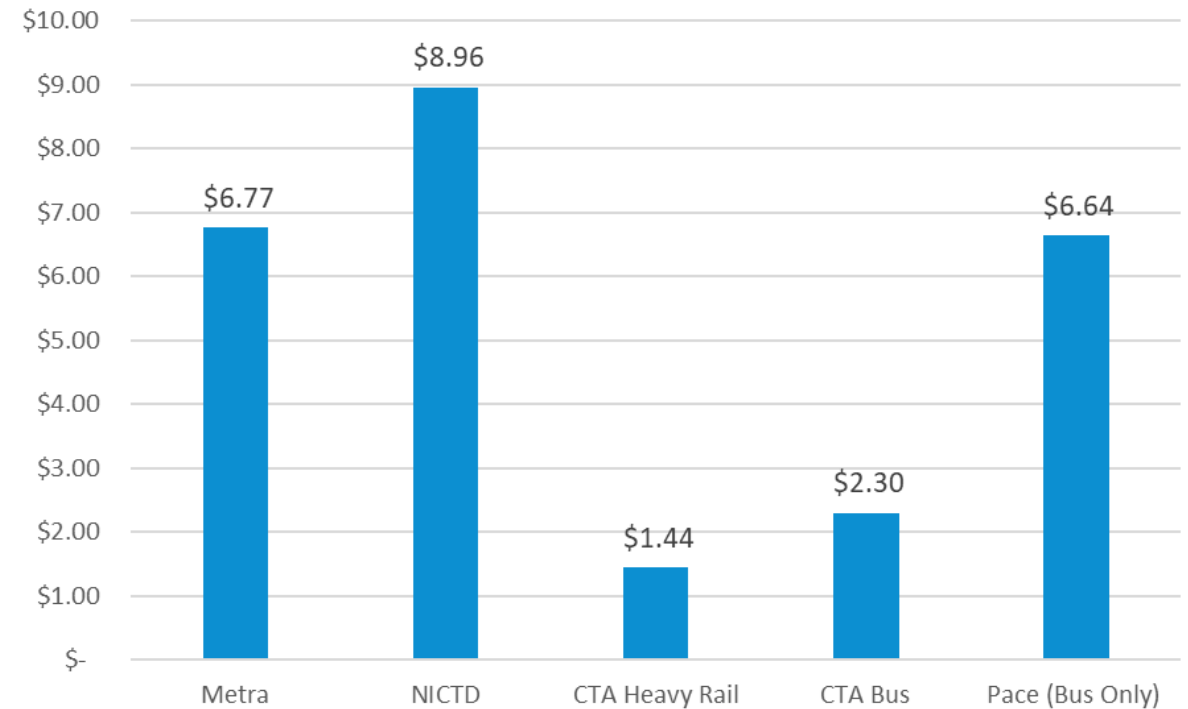


# Metra's farebox recovery is also high, but so is the subsidy required per passenger (2019)

Fare Recovery as % of Op Cost, 2019



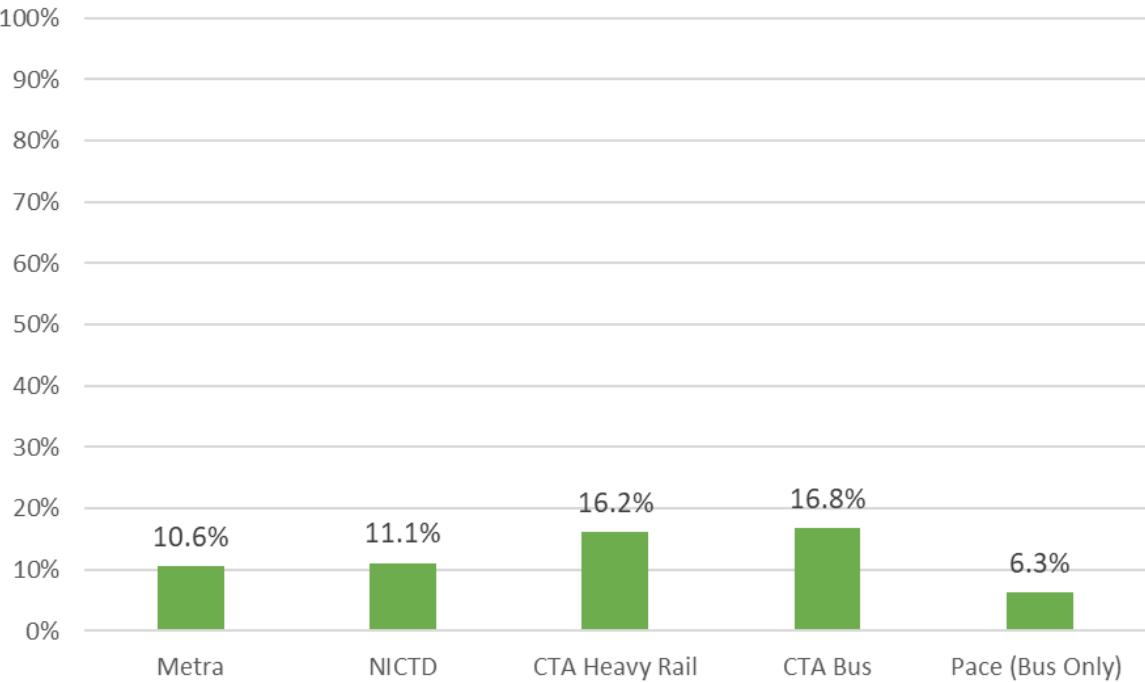
Operating Subsidy per Trip, 2019



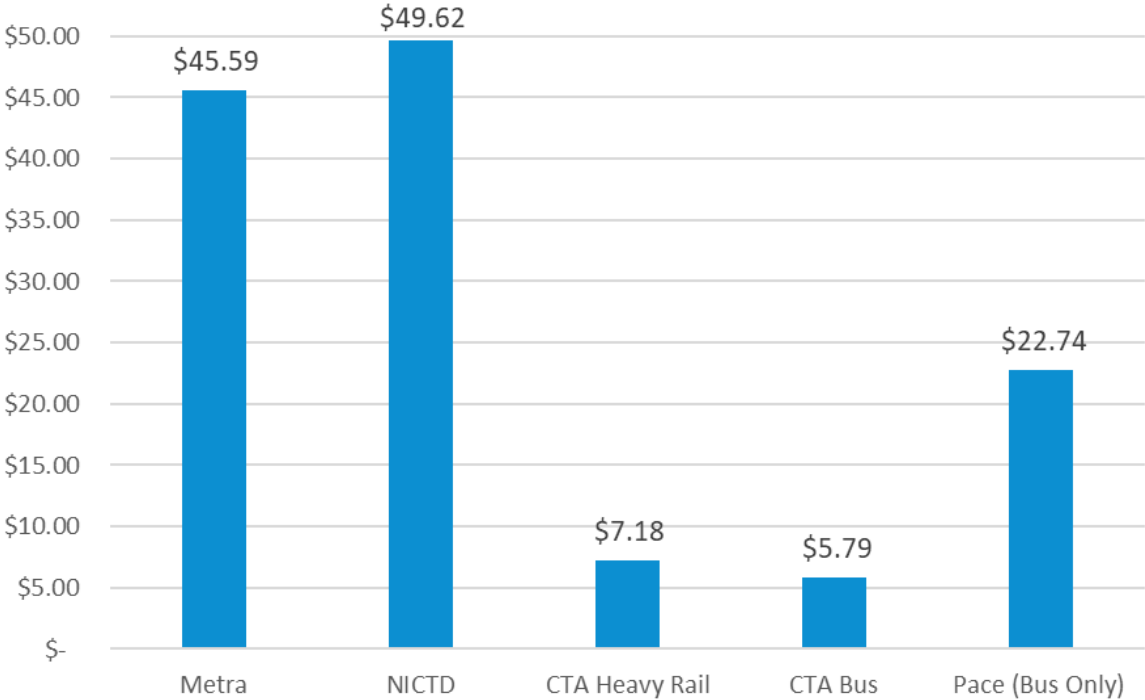
Source: HNTB analysis of National Transit Database (2019 data)

# COVID-19 only widened the gap (2021)

Fare Recovery as % of Op Cost, 2021



Operating Subsidy per Trip, 2021

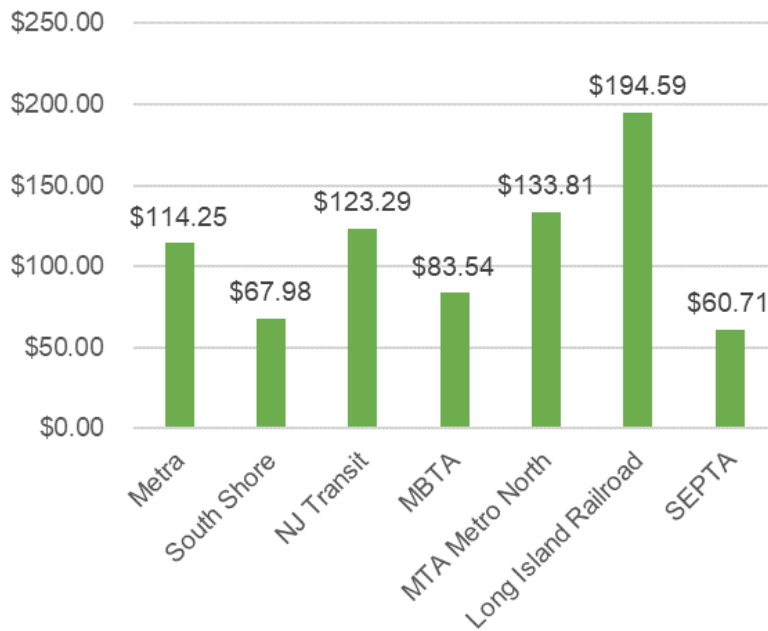


Source: HNTB analysis of National Transit Database (2021 data)

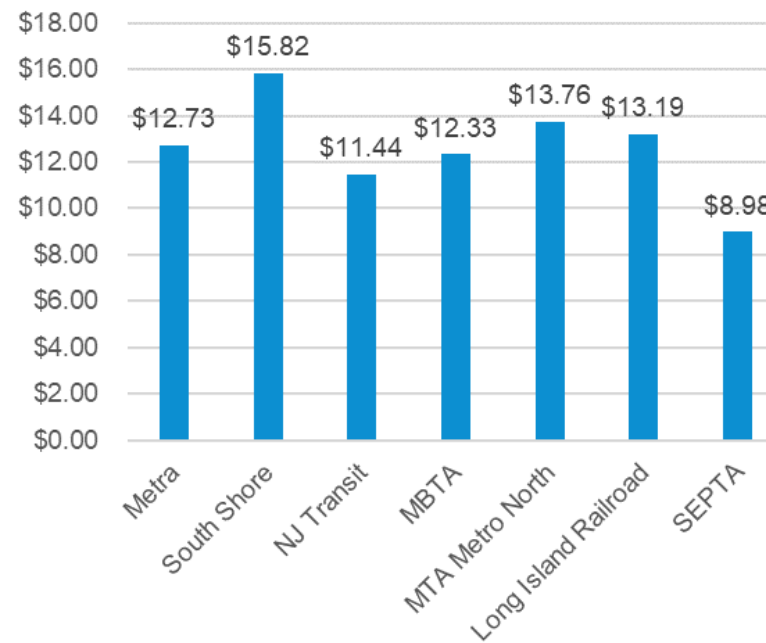


# Metra operating costs are comparable to peer commuter rail services (2019)

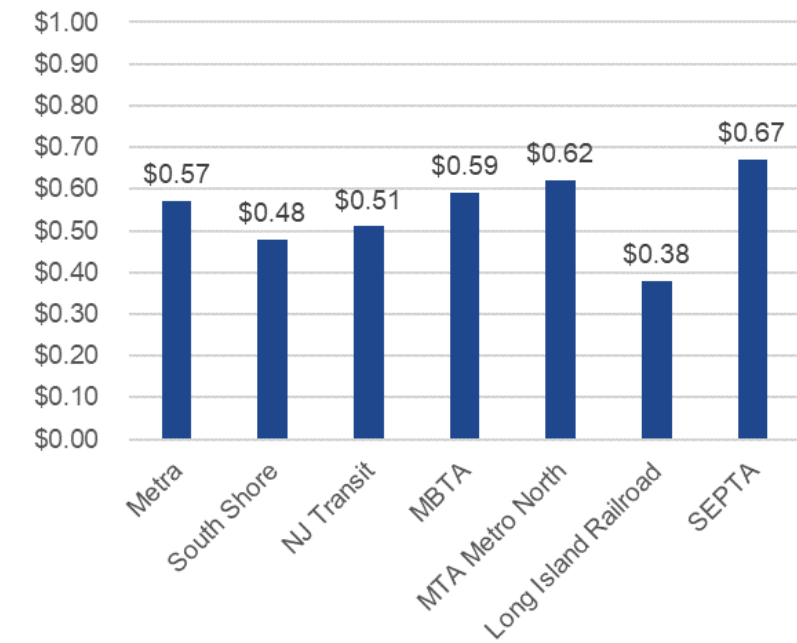
Cost per Train Revenue Mile



Cost Per Passenger Trip



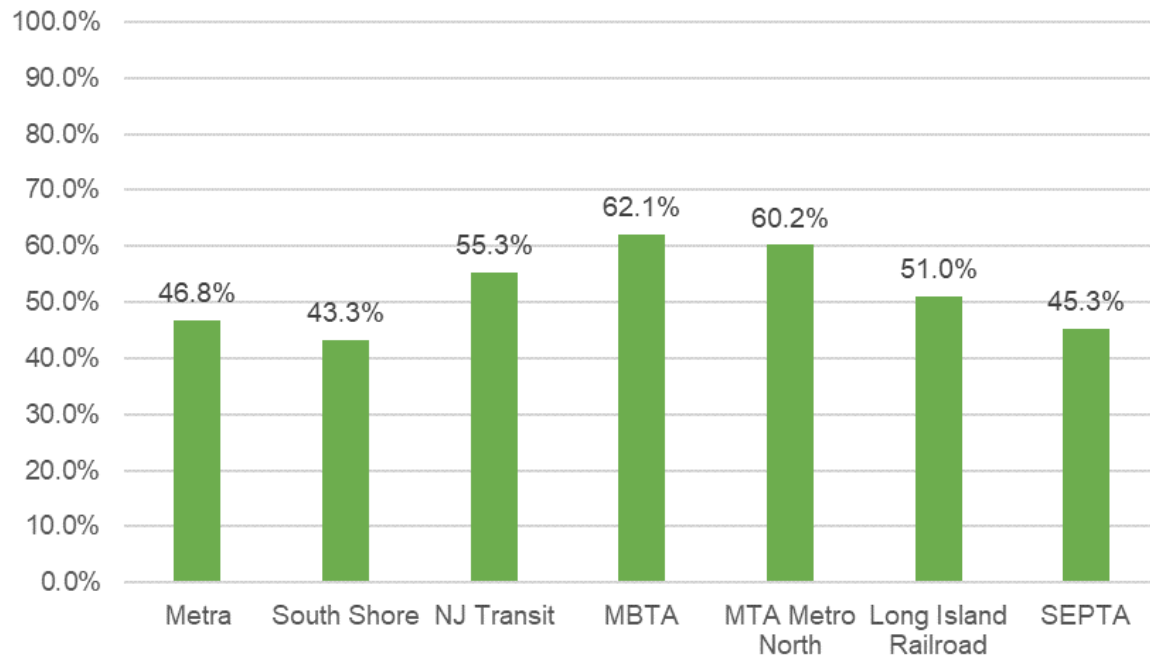
Cost Per Passenger Mile



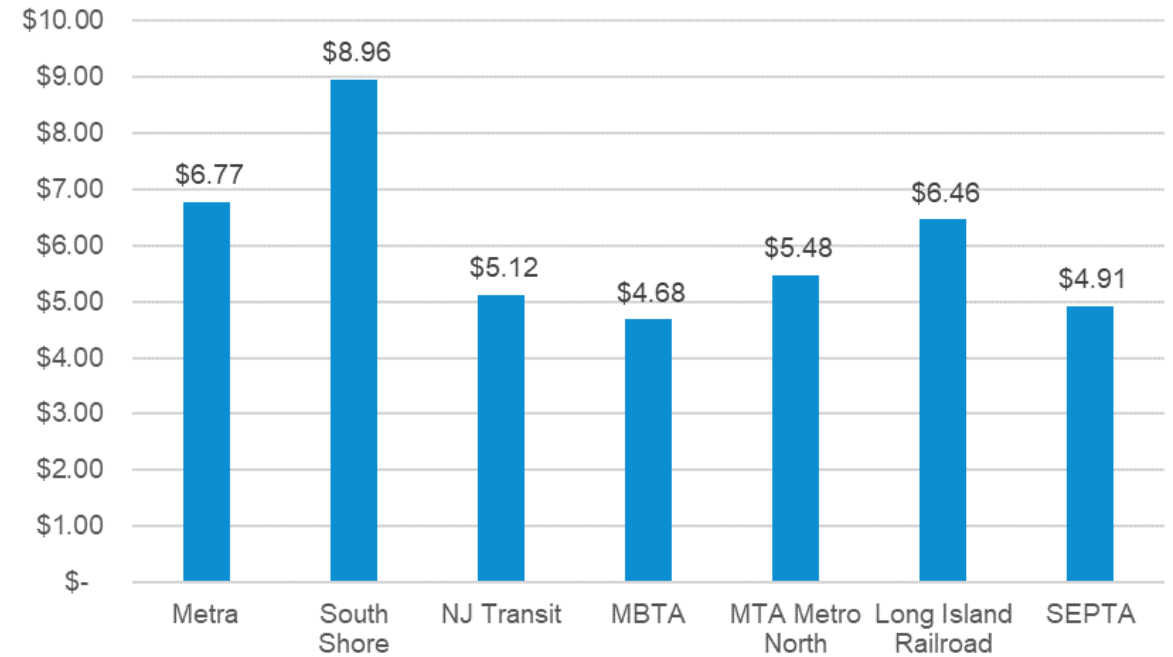
Source: HNTB analysis of National Transit Database (2019 data)

# Metra's farebox recovery is lower than peer commuter rail services, and its per-passenger subsidy is higher (2019)

Fare Recovery as % of Op Cost

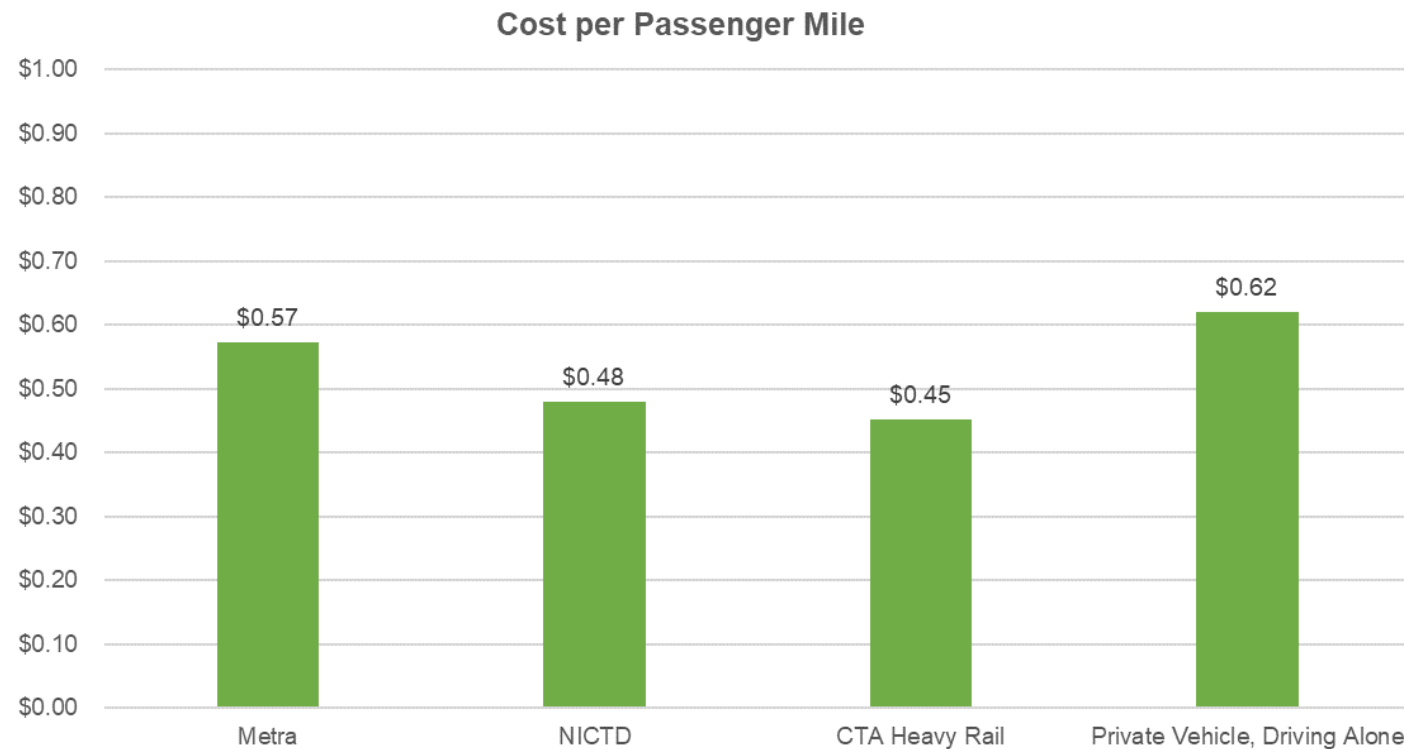


Operating Subsidy per Trip



Source: HNTB analysis of National Transit Database (2019 data)

# Transit is still less costly per passenger-mile than driving a car (2019)



Source: HNTB analysis of National Transit Database (2019 data); Per-Mile Costs of Owning and Operating an Automobile from USDOT (2019 data)

*Note: Private vehicle cost does not include parking costs*

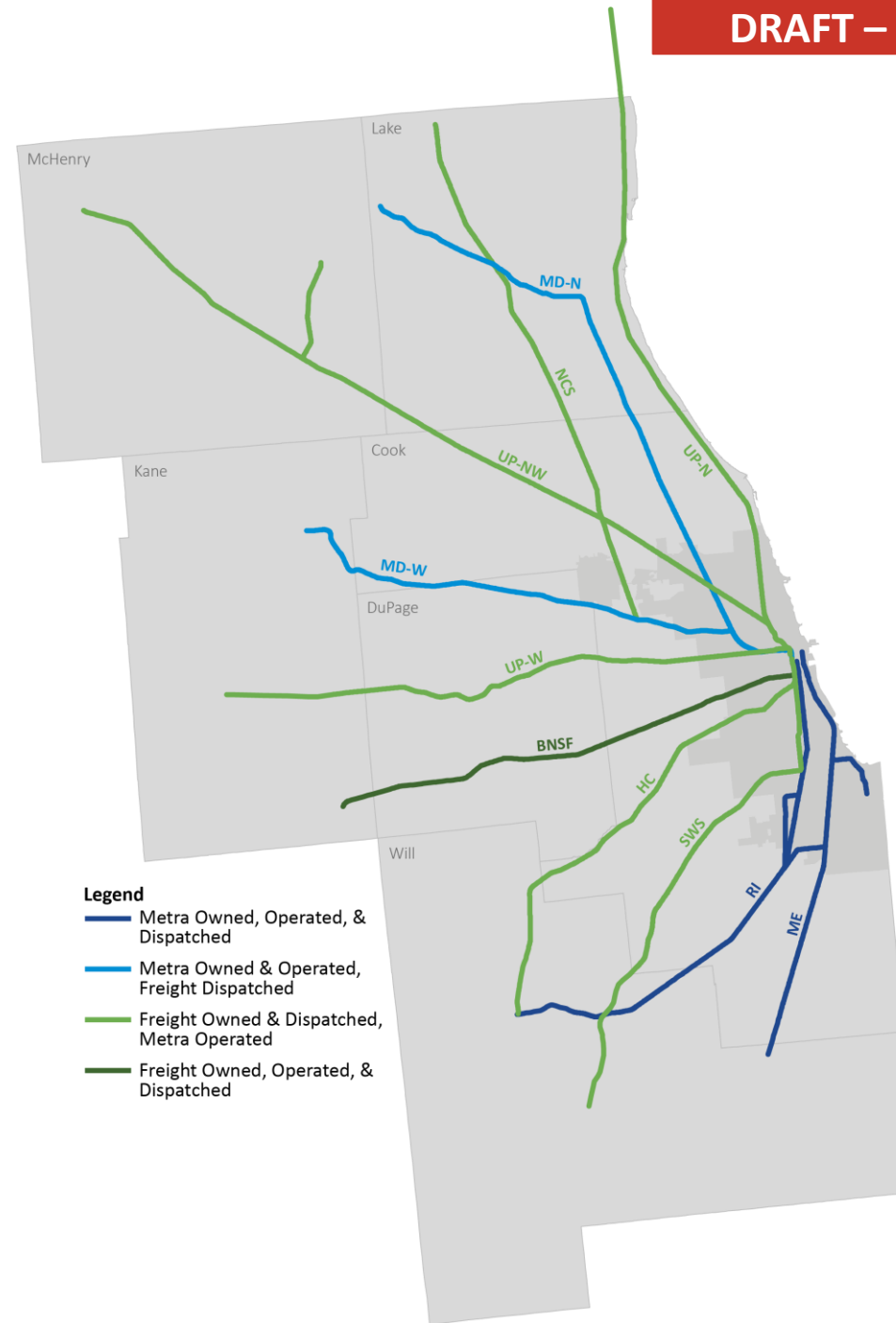


Much of Metra's system  
operates using  
infrastructure assets  
outside of its  
ownership or control.





# Metra services rely on a network with fragmented ownership and operations



Track and station coordination requirements with **freight and Amtrak** present additional operational restrictions and safety challenges.

Some downtown  
**terminal stations** are  
also **owned by others.**

Downtown Terminal	Owner
Union Station	Amtrak
Ogilvie Transportation Center	Union Pacific Railroad, Metra
LaSalle Street Station	Metra
Millennium Station	Metra



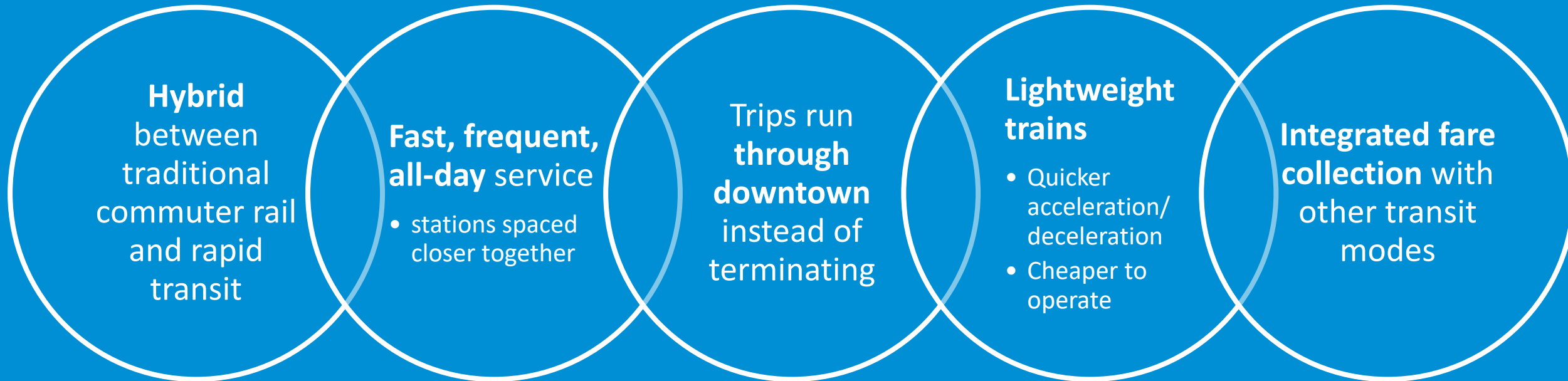
# What is *regional rail*?



Accessible  
Boarding



# What is Regional Rail?



# A regional rail model can leverage our assets. Defining characteristics include:

**Fast, frequent,  
all-day service**

Easier schedules

More  
trips outside  
of traditional AM  
inbound / PM  
outbound  
commute  
periods

**Nimble trains**

Faster starts and  
stops

Quicker boarding

Lower operating  
cost

Low or no  
emissions

**Regional  
connections**

Through-running  
service to  
destinations  
throughout the  
region – not just  
the Loop

Potential  
neighborhood  
infill stations

**Integrated,  
affordable fares**

Seamless mobility

More options  
for getting around  
regardless of  
mode

**Everyone  
benefits**

Faster,  
streamlined  
service for riders  
in outer suburbs

Increased  
frequency for  
those closer  
to Chicago's core








# “Multiple-Unit” Self-Propelled trainsets vs conventional diesel “push-pull”

- 2x faster acceleration
- Much lighter
- Much lower fuel consumption
- Scalable for more frequent lower-ridership off-peak trips



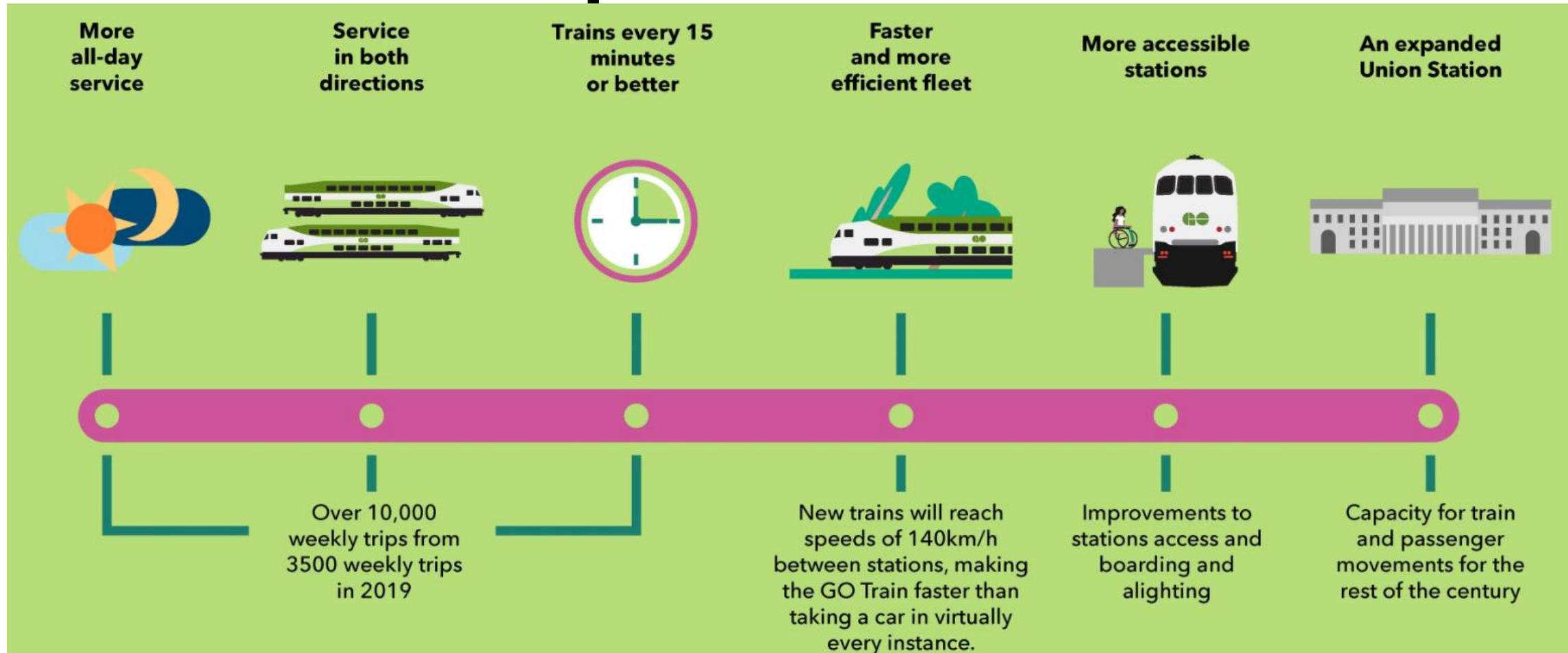
# What our peers are doing to implement regional rail service



Agency	Region	Description
 <b>METROLINX</b>	Toronto, Canada	<ul style="list-style-type: none"> <li>GO Expansion: frequent, fast, accessible, two-way, all-day service; large-scale electrification</li> </ul>
 <b>Massachusetts Bay Transportation Authority</b>	Boston, MA	<ul style="list-style-type: none"> <li>Rail Vision endorses electrification, higher frequency service, accessibility improvements, and lower fares</li> <li>MBTA/MassDOT buying freight assets outright to control and expand passenger service</li> </ul>
	Paris, France	<ul style="list-style-type: none"> <li>Hybrid commuter/heavy rail with through-service and connections to Paris Métro and commuter rail</li> </ul>
 	Bay Area, CA	<ul style="list-style-type: none"> <li>Electric trains for faster service, increased capacity (ridership and revenue), and noise and emissions reduction</li> <li>Caltrain corridor will carry California High Speed Rail trains (funding/construction partnership)</li> </ul>

## REGIONAL RAIL

# Toronto: GO Expansion



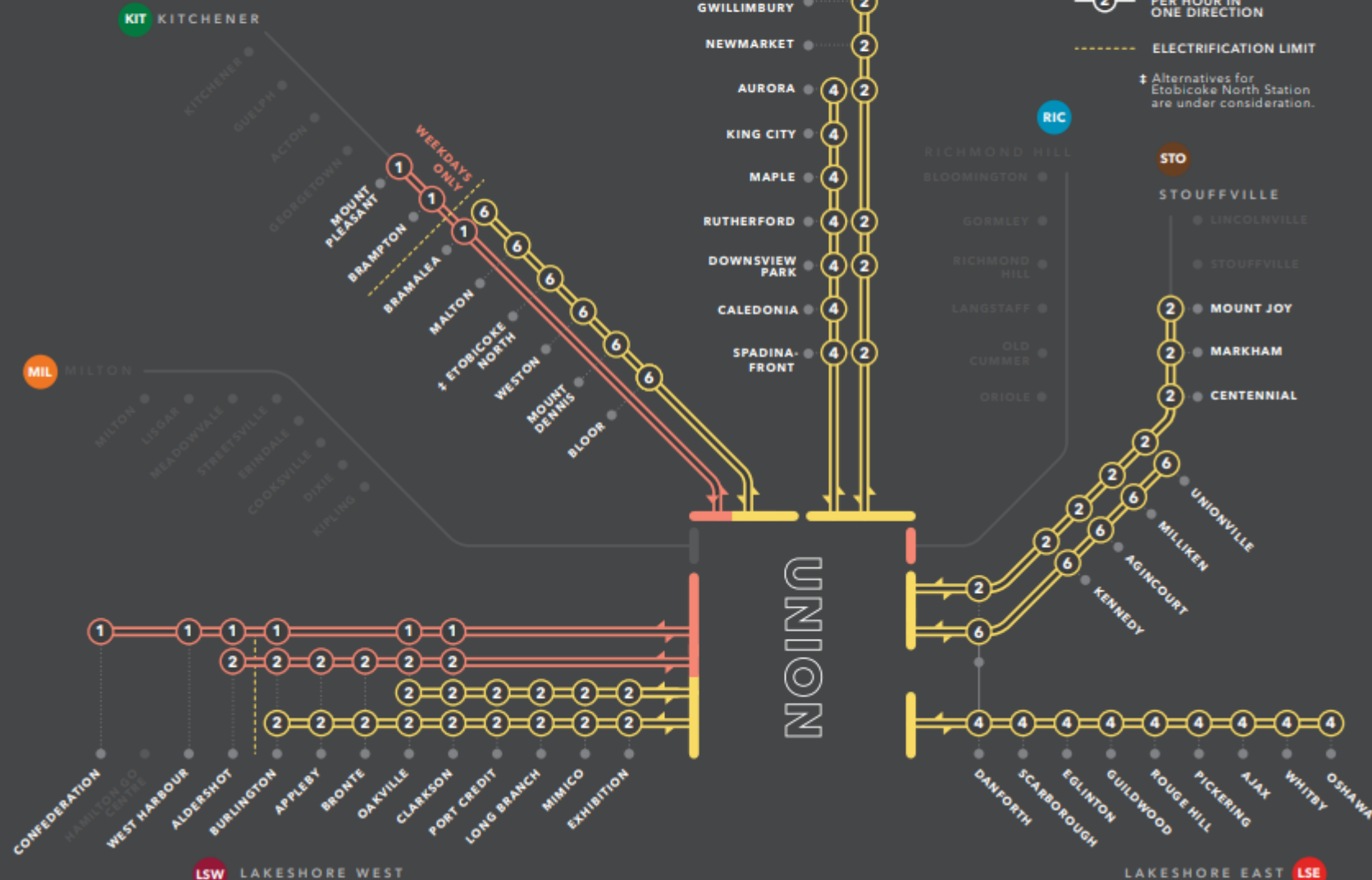
## REGIONAL RAIL

# Toronto: GO Expansion

**Figure 3.3:**

Off-Peak Reference Concept Design GO Rail Services after GO Expansion

The indicated service levels in Figure 3.2 and 3.3 represent the Reference Train Service Plan as of Nov 28, 2018. Modifications to the Reference Train Service Plan may be made in advance of procurement based on train simulation.



## REGIONAL RAIL

# Boston: MBTA Rail Vision

Six alternatives  
explored for  
transformation of  
commuter rail  
system

### LEGEND

- 15 15-Minute Peak Frequency or More Frequent (4 Trains/Hour or More Frequent)
- 20 20-Minute Peak Frequency (3 Trains/Hour)
- 30 30-Minute Peak Frequency (2 Trains/Hour)
- 60 60-Minute Peak Frequency (1 Train/Hour)
- Electrified Service





## FREIGHT AGREEMENTS

# Massachusetts DOT buys freight rail assets to improve passenger service

- 2008: State agrees to buy CSX main freight line into Boston to increase speed, frequency, and reliability of commuter rail service
  - State also buys four other lines with current or potential future passenger service from CSX
- 2013: With State assistance, CSX completely vacates its main Boston freight yard, moves 40 miles west
  - Eliminates most freight trains on the line
  - Opens 60+ acres of prime real estate for redevelopment and a major new Regional Rail station

**FREIGHT AGREEMENTS**

# Massachusetts DOT buys freight rail assets to improve passenger service







# What could regional rail look like in Northeastern Illinois?



**EXAMPLE:** Divide Metra's network into  
**Inner and Outer Suburban Service areas**  
with distinct service models:

- Inner Suburban Service:
  - Frequent, all-day service for Chicago and Suburban Cook County riders
  - Lighter vehicles
  - Proof-of-Payment fare collection with free or discounted transfers to CTA and Pace
- Outer Suburban Service:
  - Express trains offer faster travel to downtown for Collar County riders
  - Larger trains, like Metra's service today



# Inner Suburban Service prioritizes frequency...

- **Frequent** – Trains at least every 20 minutes
- **All-Day** – 6 am to 10 pm, every day current service operates
- **Faster** – Lighter equipment accelerates more rapidly, boards through multiple doors, and offers near-level boarding
- **Affordable** – Flat Zone C fare includes free interagency transfer



- **Express-Local Transfer**
- Typically at major suburban downtown station where some trips begin/end and near current Zone C-D boundary
- Zone C fare for local trains / Zone D fare for express trains
- Peak-oriented, directional service similar to existing Metra service
- Generally operates non-stop between Transfer Station and Downtown Terminal



# ISS and OSS will use **different vehicle types** best suited for different service needs

- **Inner Suburban Service (ISS)**

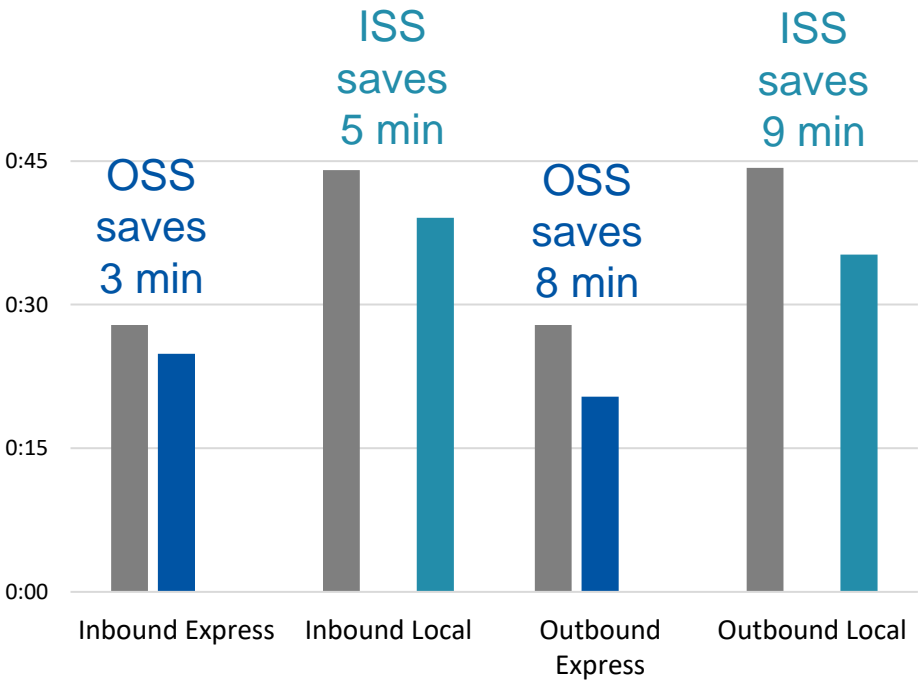
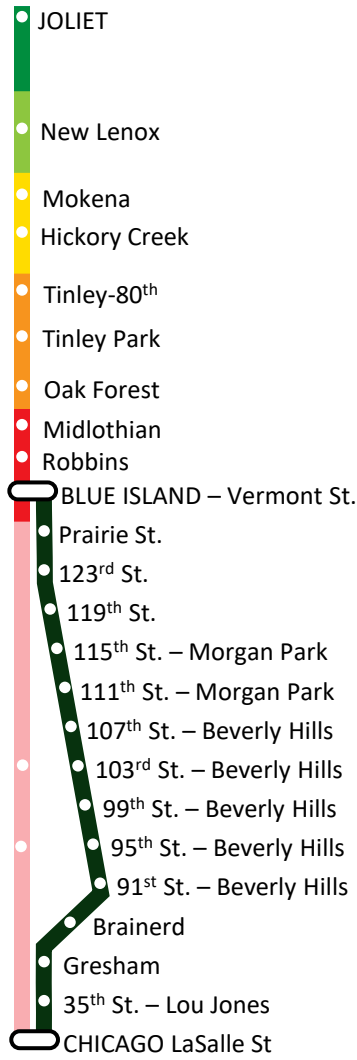
- Diesel / Battery Electric / Hydrogen propulsion
- 200-250 seats
- Four doors per side with low-floor boarding (ADA compliant)
- FRA Alternate Compliance for mixed traffic

- **Outer Suburban Service (OSS)**

- Diesel-electric locomotive-hauled push-pull coaches remain
- Peak-oriented, directional service with downtown layovers
- Larger trains suited to longer trips
- Current procurements bring OSS fleet to state of good repair sooner



# Rock Island example

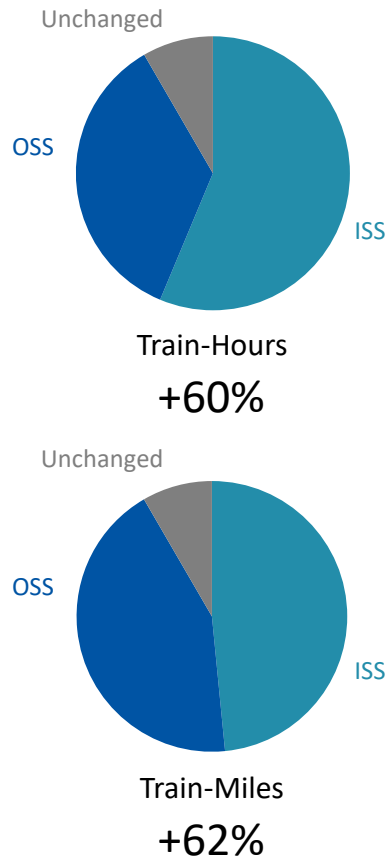


*Express service makes the OSS trains faster than today*

*Different rolling stock makes the ISS trains faster than today*

*More efficient ISS trains mean more service at minimal cost*

## Service hours and miles by service pattern



**O&M Cost**  
**+\$0.6m**



# Infrastructure Investment Needs

- Layover facilities at each Transfer Station
- Layover siding track
- Crossovers
- Signal changes
- New or renovated rail yards and maintenance facilities



Example of potential North Side  
Light Trainset Yard

# ISS/OSS concept cost estimates: Operations and maintenance

Existing Metra System O&M (2019)	ISS/OSS concept O&M (2019)	<i>Incremental cost of ISS/OSS concept</i>	<i>Incremental cost as share of Metra's 2019 operating budget</i>
<b>\$782 million</b>	<b>\$841m</b>	<b>\$59m</b>	<b>7.4%</b>

*\*these estimates serve as proof-of-concepts, actual costs may differ based on service planning decisions*

# Detail: System O&M cost estimates

EXAMPLE

Metra Line	Incremental Operations and Maintenance Costs (in millions)			
	ISS	OSS	Unchanged	Total
ME	--	--	--	\$0.0
RI	\$10.4	\$29.6	-\$39.5	\$0.6
SWS	\$8.8	\$15.0	-\$15.1	\$8.8
HC	--	--	--	\$0.0
BNSF	\$9.3	\$25.0	-\$27.0	\$7.3
UPW	\$10.3	\$32.2	-\$34.4	\$8.1
MDW	\$9.4	\$33.3	-\$35.0	\$7.6
UPNW	\$11.0	\$39.7	-\$42.2	\$8.5
NCS	--	\$15.0	-\$15.0	\$0.0
MDN	\$11.5	\$41.3	-\$42.8	\$9.9
UPN	\$9.6	\$40.4	-\$41.1	\$8.8
Total	\$80.2	\$271.6	-\$292.2	\$59.7

2019 O&M (NTD)	\$782.2
Difference	0%

System Total	\$841.9
Difference	\$59.7 (+7.6%)

# ISS/OSS concept cost estimates: Rolling stock needs

Trainsets required (VOMS)	Spare trainsets	Cost per trainset	<i>Total rolling stock investment</i>
36	8	\$10M	<b>\$440M</b>

*\*these estimates serve as proof-of-concepts, actual costs and vehicle requirements may differ based on service planning decisions*



# Detail: Rolling stock needs estimates

EXAMPLE

Metra Line	Proposed			
	ISS Round Trip Cycle Time	Trainsets Required (VOMS)	Spare Trainsets	Total Trainsets
ME	n/a	--	--	0
RI	1:40	5	1	6
SWS	1:40	5	1	6
HC	n/a	--	--	0
BNSF	1:20	4	1	5
UPW	1:20	4	1	5
MDW	1:20	4	1	5
UPNW	1:40	5	1	6
NCS	n/a	--	--	0
MDN	1:40	5	1	6
UPN	1:20	4	1	5
Total		36	8	44

\* Fleet needs subject to refinement if ridership forecasts indicate excessive passenger loading.

# ISS/OSS concept cost estimates: System capital costs

Infrastructure needs	Rolling stock ( <i>see prior slide</i> )	Contingency	<i>Total</i>
<b>\$1.569b</b>	<b>\$440m</b>	<b>\$614m</b>	<b>\$2.614b</b>

*\*these estimates serve as proof-of-concepts, actual costs may differ based on service planning decisions*

# Detail: System capital cost estimates

EXAMPLE

Metra Line	Estimated Capital Costs			
	Infrastructure	Rolling Stock	Contingency	Total
ME	--	--	--	--
RI	\$81,350,000	\$60,000,000	\$56,540,000	\$197,890,000
SWS	\$75,550,000	\$60,000,000	\$54,220,000	\$189,770,000
HC	--	--	--	--
BNSF	\$306,950,000	\$50,000,000	\$142,780,000	\$499,730,000
UPW	\$326,160,000	\$50,000,000	\$150,460,000	\$526,620,000
MDW	\$74,750,000	\$50,000,000	\$49,900,000	\$174,650,000
UPNW	\$84,750,000	\$60,000,000	\$57,900,000	\$202,650,000
NCS	--	--	--	--
MDN	\$77,810,000	\$60,000,000	\$55,120,000	\$192,930,000
UPN	\$68,850,000	\$50,000,000	\$47,540,000	\$166,390,000
Systemwide Costs	\$463,000,000	--	--	\$463,000,000
Total	\$1,559,170,000	\$440,000,000	\$614,460,000	\$2,613,630,000

# Regional rail would require confronting these and other challenges

## Equity

Fares

Potential Infill stations

Operating Subsidies/  
Allocation of Limited Tax  
Dollars

## Engineering

New layover tracks,  
sidings, vehicle storage,  
signal upgrades

More frequent grade  
crossing closures

Coordination with freight  
railroads and Amtrak

## Financial

Available capital funding

Fare integration

## Policy

Seamless transfers

Service coordination  
with CTA and Pace

Supportive land uses  
outside Metra's control

Competition with Amtrak  
at Union Station



# Potential solutions for Regional Rail

## Financial support for Metra's regional rail transformation as an undertaking of statewide significance...

- Sustained capital funding support to modernize and transform the system
- Matching funds to leverage significant federal grant funding opportunities
- Potential investment in relocation of freight yards or purchase of RR ROW
- ...and more

## ...with policy supports to ensure the transformation is successful and maximizes the opportunity

- Statewide incentives (or mandates) to encourage higher density development around rail stations
- Consider regional rail as a fundamental outcome of ongoing and future rail system projects, including freight system investments
- ...and more

## Strategies that cut across PART topics

- Fare policy (seamless fare system), including governance, administration, and revenue-sharing
- Complementary improvements (bus, bikeshare, sidewalk connections, etc.) to bring people to the system without the need to drive or park a car
- ...and more

# Thank you!